

TRUSTEES OF THE CALIFORNIA STATE UNIVERSITY

California State University
Office of the Chancellor—Glenn S. Dumke Auditorium
401 Golden Shore
Long Beach, CA 90802

Agenda July 24, 2018

Time*	Committee	Location ¹
<i>TUESDAY, JULY 24, 2018</i>		
8:00 a.m.	<u>Call to Order</u>	
8:00 a.m.	<u>Board of Trustees—Closed Session</u> Executive Personnel Matters Government Code §11126(a)(1)	Munitz Conference Room
8:15 a.m.	<u>Committee on Collective Bargaining—Closed Session</u> Government Code §3596(d)	Munitz Conference Room
8:30 a.m.	<u>Committee on Governmental Relations</u> Consent <i>Action</i> 1. Approval of Minutes Discussion <i>Information</i> 2. State Legislative Update	
9:00 a.m.	<u>Committee on Finance</u> Consent <i>Action</i> 1. Approval of Minutes <i>Information</i> 2. Appointment of the California State University Investment Advisory Committee Chair <i>Information</i> 3. California State Polytechnic University, Pomona Lanterman Real Property Acquisition Update Discussion <i>Information</i> 4. 2018-2019 Final Budget	

¹ All committees meet in the Dumke Auditorium unless otherwise noted.

*The Board of Trustees is a public body, and members of the public have a right to attend and participate in its meetings. This schedule of meetings is established as a best approximation of how long each scheduled meeting will take to complete its business. Each meeting will be taken in sequence, except in unusual circumstances. Depending on the length of the discussions, which are not possible to predict with precision in advance, the scheduled meeting times indicated may vary widely. For two-day meetings, items scheduled for one day may be heard either the day before or the day after depending upon the time spent on each matter. The public is advised to take this uncertainty into account in planning to attend any meeting listed on this schedule.

10:00 a.m. Committee on University and Faculty Personnel

Consent

Action 1. Approval of Minutes

Discussion

Action 2. Executive Compensation Policy

12:00 p.m. Luncheon

12:30 p.m. Board of Trustees—Closed Session

Executive Personnel Matters

Government Code §11126(a)(1)

Munitz Conference Room

1:45 p.m. Committee on Campus Planning, Buildings and Grounds

Consent

Action 1. Approval of Minutes

Information 2. California State University Seismic Safety Program Annual Report

Action 3. California State University, Northridge Master Plan Revision

Discussion

Action 4. California State University Maritime Academy Master Plan Revision with Enrollment Ceiling Increase

Action 5. Endorsement of City of San Diego Ballot Initiative: SDSU West Campus Research Center, Stadium and River Park Initiative

2:30 p.m. Committee on Audit

Consent

Action 1. Approval of Minutes

Discussion

Information 2. Status Report on Current and Follow-up Internal Audit Assignments

Action 3. Revenue Generation Enhancement Opportunities

3:15 p.m. Committee on University and Faculty Personnel (cont.)

Discussion

Action 3. Compensation for Executives

*The Board of Trustees is a public body, and members of the public have a right to attend and participate in its meetings. This schedule of meetings is established as a best approximation of how long each scheduled meeting will take to complete its business. Each meeting will be taken in sequence, except in unusual circumstances. Depending on the length of the discussions, which are not possible to predict with precision in advance, the scheduled meeting times indicated may vary widely. For two-day meetings, items scheduled for one day may be heard either the day before or the day after depending upon the time spent on each matter. The public is advised to take this uncertainty into account in planning to attend any meeting listed on this schedule.

3:45 p.m. Board of Trustees

Call to Order

Roll Call

Public Speakers

Chair's Report

Chancellor's Report

Report of the Academic Senate CSU: *Chair—Catherine Nelson*

Report of the California State Student Association: *President—Mia Kagianas*

Report of the California State University Alumni Council: *President—Manolo P. Morales*

Consent

- Action** 1. Approval of Minutes
- Action** 2. Approval of Appointment of Special Committee of Chairs
- Action** 3. Approval of Committee Resolutions as follows:

Committee on Campus Planning, Buildings, and Grounds

- 3. California State University, Northridge Master Plan Revision
- 4. California State University Maritime Academy Master Plan Revision with Enrollment Ceiling Increase
- 5. Endorsement of City of San Diego Ballot Initiative: SDSU West Campus Research Center, Stadium and River Park Initiative

Committee on University and Faculty Personnel

- 2. Executive Compensation Policy
- 3. Compensation for Executives

*The Board of Trustees is a public body, and members of the public have a right to attend and participate in its meetings. This schedule of meetings is established as a best approximation of how long each scheduled meeting will take to complete its business. Each meeting will be taken in sequence, except in unusual circumstances. Depending on the length of the discussions, which are not possible to predict with precision in advance, the scheduled meeting times indicated may vary widely. For two-day meetings, items scheduled for one day may be heard either the day before or the day after depending upon the time spent on each matter. The public is advised to take this uncertainty into account in planning to attend any meeting listed on this schedule.

Addressing the Board of Trustees

Members of the public are welcome to address agenda items that come before standing and special meetings of the board, and the board meeting. Comments should pertain to the agenda or university-related matters and not to specific issues that are the subject of collective bargaining, individual grievances or appeals, or litigation. Written comments are also welcome and will be distributed to the members of the board. The purpose of public comments is to provide information to the board, and not to evoke an exchange with board members. Questions that board members may have resulting from public comments will be referred to appropriate staff for response.

Please note for the July 24, 2018 Board of Trustees meeting, the Committee on Collective Bargaining will not be meeting in open session. Members of the public are welcome to address the full board during the plenary session.

Members of the public wishing to speak must provide written or electronic notice to the Trustee Secretariat by **two working days before the committee or board meeting** at which they desire to speak. The notice should state the subject of the intended presentation. An opportunity to speak before the board on items that are on a committee agenda will only be provided where an opportunity was not available at that committee, or where the item was substantively changed by the committee.

In fairness to all speakers who wish to speak, and to allow the committees and Board to hear from as many speakers as possible, while at the same time conducting the public business of their meetings within the time available, the committee or board chair will determine and announce reasonable restrictions upon the time for each speaker, and may ask multiple speakers on the same topic to limit their presentations. In most instances, speakers will be limited to no more than three minutes. The totality of time allotted for public comment at the board meeting will be 30 minutes, and speakers will be scheduled for appropriate time in accord with the numbers that sign up. Speakers are requested to make the best use of the public comment opportunity and to follow the rules established.

Note: Anyone wishing to address the Board of Trustees, who needs any special accommodation, should contact the Trustee Secretariat at least 48 hours in advance of the meeting so appropriate arrangements can be made.

Trustee Secretariat
Office of the Chancellor
401 Golden Shore, Suite 136
Long Beach, CA 90802
Phone: 562-951-4020
Fax: 562-951-4949
E-mail: trusteesecretariat@calstate.edu

*The Board of Trustees is a public body, and members of the public have a right to attend and participate in its meetings. This schedule of meetings is established as a best approximation of how long each scheduled meeting will take to complete its business. Each meeting will be taken in sequence, except in unusual circumstances. Depending on the length of the discussions, which are not possible to predict with precision in advance, the scheduled meeting times indicated may vary widely. For two-day meetings, items scheduled for one day may be heard either the day before or the day after depending upon the time spent on each matter. The public is advised to take this uncertainty into account in planning to attend any meeting listed on this schedule.

AGENDA

COMMITTEE ON GOVERNMENTAL RELATIONS

Meeting: **8:30 a.m., Tuesday, July 24, 2018**
Glenn S. Dumke Auditorium

J. Lawrence Norton, Chair
Emily Hinton, Vice Chair
Silas H. Abrego
Douglas Faigin
Debra S. Farar
Jean P. Firstenberg
Wenda Fong
Lillian Kimbell
Jack McGrory
Thelma Meléndez de Santa Ana
Romey Sabalius

Consent 1. Approval of Minutes of the Meeting of May 15, 2018, *Action*
Discussion 2. State Legislative Update, *Information*

**MINUTES OF THE MEETING OF
COMMITTEE ON GOVERNMENTAL RELATIONS**

**Trustees of the California State University
Office of the Chancellor
Glenn S. Dumke Conference Center
401 Golden Shore
Long Beach, California**

May 15, 2018

Members Present

J. Lawrence Norton, Chair
Douglas Faigin, Vice Chair
Silas H. Abrego
Adam Day
Rebecca D. Eisen, Chair of the Board
Debra S. Farar
Jean P. Firstenberg
Lillian Kimbell
Jorge Reyes Salinas
Romey Sabalius
Lateefah Simon
Timothy P. White, Chancellor

Trustee Norton called the meeting to order.

Approval of Minutes

The minutes of March 20, 2018, were approved as submitted.

Legislative Update

Mr. Garrett Ashley, vice chancellor for university relations and advancement, reported that hundreds of bills have been heard in policy committees. The CSU has been providing background, sharing fiscal information and engaging members of the Legislature and their staff as they share the impact of proposed legislation. With the recent release of the governor's May revision, state leaders are now focused on budget deliberations. The CSU continues to implement a comprehensive budget advocacy plan, both creating and responding to opportunities that highlight CSU successes and needs.

Gov. Rel.
Agenda Item 1
July 24, 2018
Page 2 of 2

Ms. Kathleen Chavira, assistant vice chancellor for advocacy and state relations, provided an overview of budget advocacy activities, including the third and final Chancellor's Roundtable Luncheon co-hosted with Senator Toni Atkins and the #chooseCSU social media event on May 30. She also gave an update on legislation that impacts the CSU.

Several trustees had questions on specific bills and initiatives.

Trustee Norton adjourned the meeting.

COMMITTEE ON GOVERNMENTAL RELATIONS

State Legislative Update

Presented By

Garrett P. Ashley
Vice Chancellor
University Relations and Advancement

Kathleen Chavira
Assistant Vice Chancellor
Advocacy and State Relations

Summary

The legislative process involves several key policy and fiscal committee deadlines. Additionally, June 1 was the deadline for each house to advance bills introduced in that chamber to the second house. The Office of Advocacy and State Relations continues to monitor approximately 375 bills that have met all deadlines and are advancing through the legislative process. This report provides an update on those bills that have the greatest potential impact on the CSU.

The report is organized as follows:

- Senate Bills
- Assembly Bills
- Inactive Bills

All bill statuses and positions are accurate as of July 12, 2018.

Senate Bills

SB 183 (Lara) – State Buildings: Federal Immigration Agents

This bill prohibits federal immigration enforcement agents, officers, or personnel from entering a building owned by the state, including the CSU, in order to perform surveillance, effectuate an arrest or question an individual, without a valid federal warrant.

- **CSU Position:** Pending
- **Status:** This bill was significantly amended in the Assembly Judiciary Committee. Status is pending until the amended version is publicly available.

SB 244 (Lara) – Privacy: Agencies: Personal Information

This bill restricts the manner in which any state entity, including the CSU, can utilize and keep personal information received from an applicant for public services or programs.

- **CSU Position:** Support
- **Status:** This bill is on the Assembly Inactive File.

SB 320 (Leyva) – Public Health: Postsecondary Education: On Campus Student Health Centers: Abortion by Medication Techniques

This bill requires the Commission on the Status of Women and Girls to collect private funds to distribute \$200,000 grants through a competitive process to public university health centers for medication abortion readiness. CSU and UC campus health centers would be required to offer abortion by medication to their students by January 2022.

- **CSU Position:** Pending
- **Status:** This bill is awaiting hearing in the Assembly Appropriations Committee.

SB 346 (Glazer) – The California Promise

This bill authorizes the trustees to provide specified grants or a tuition freeze to students who participate in the Promise program subject to the provisions of funding for this purpose. The bill also requires the CSU to waive systemwide tuition fees for a participating student unable to complete their degree within 4 years, due to limited space or no course offerings.

- **CSU Position:** Neutral
- **Status:** This bill is awaiting hearing in the Assembly Appropriations Committee.

SB 573 (Lara) – Student Financial Aid: Student Service Programs

This bill authorizes the three segments of public higher education to provide student service programs for students in exchange for grants, fee waivers and reimbursements.

- **CSU Position:** Neutral
- **Status:** This bill is on the Assembly Inactive File.

SB 577 (Dodd) – Public Postsecondary Education: California Community College Teacher Credentialing Partnership Pilot Program

This bill establishes a grant funded pilot program to encourage collaborative partnerships between community colleges and accredited institutions of higher education in California to create opportunities to earn teacher credential degrees in remote areas of the state through distance education.

- **CSU Position:** Pending
- **Status:** This bill is awaiting hearing in the Assembly Appropriations Committee.

SB 691 (Lara) – Educational Equity: Immigration Status

This bill adds “immigration status” to the list of characteristics for which equal rights and opportunities are provided at postsecondary educational institutions in California.

- **CSU Position:** Neutral
- **Status:** This bill is awaiting hearing in the Assembly Appropriations Committee.

SB 968 (Pan) – Mental Health Counselors

This bill requires all higher education institutions to have a ratio of one mental health counselor for every 1,500 students, contingent on an appropriation in the annual Budget Act.

- **CSU Position:** Pending
- **Status:** This bill is awaiting hearing in the Assembly Appropriations Committee.

SB 1004 (Wiener) – Mental Health Services Act: Prevention and Early Diagnosis

This bill requires, among other provisions, counties to spend Proposition 63 Mental Health Services Act funds on college mental health outreach, engagement and services.

- **CSU Position:** Support
- **Status:** This bill is awaiting hearing in the Assembly Appropriations Committee.

SB 1225 (Glazer) – Higher Education Facilities Bond Act of 2018

This bill places a bond on the November 2018 ballot, which if approved by the voters, would authorize \$4 billion in bonds to be equally divided between the UC and CSU.

- **CSU Position:** Support
- **Status:** This bill is awaiting hearing in the Assembly Appropriations Committee.

SR 84 (De Leon) – Relative to the California Dream Act

This resolution urges Dreamer students to apply for college and financial aid under the CA Dream Act.

- **CSU Position:** Support
- **Status:** This bill was adopted by the Senate in February 2018.

Assembly Bills

AB 1062 (Levine) – Cross-enrollment: Online education at the CSU

This bill expands existing CSU reporting requirements related to key performance data on online courses.

- **CSU Position:** Neutral
- **Status:** This bill is awaiting hearing in the Senate Appropriations Committee.

AB 1231 (Weber) – California State University: Support Staff Merit Salary Adjustment

This bill requires the CSU to provide all eligible support staff with an automatic merit salary adjustment of five percent annually.

- **CSU Position:** Oppose
- **Status:** This bill is on the Senate Appropriations Committee Suspense File.

AB 1887 (Medina) – Public Education Governance: Service on Boards and Commissions

This bill authorizes any AB 540 student attending a campus of the CCC, CSU or UC to serve on any board or commission established pursuant to the portion of the Education Code relating to higher education.

- **CSU Position:** Support
- **Status:** This bill is awaiting action on the Senate Floor.

AB 1894 (Weber) – Postsecondary Education: Student Hunger

This bill authorizes the Department of Social Services to enter into a statewide memorandum of understanding with the chancellor so that campuses can participate in the California Restaurant Meals Program even if the county does not participate in the program.

- **CSU Position:** Support
- **Status:** This bill is awaiting hearing in the Senate Appropriations Committee.

AB 1895 (Calderon) – California DREAM Loan Program: Repayment, Deferment, and Forbearance

This bill requires each CSU campus to create an income-based repayment option for student recipients of DREAM loans by January 1, 2020.

- **CSU Position:** Tracking
- **Status:** This bill is on the Senate Appropriations Committee Suspense File.

AB 1896 (Cervantes) – Sexual Assault Counselors-Victim Privileges

This bill expands the definition of sexual assault counselor to include sexual assault counselors at public and private higher education institutions who meet specified criteria, thereby extending them the right of privilege regarding confidential disclosures.

- **CSU Position:** Support
- **Status:** This bill is awaiting action by the Governor.

AB 1961 (Choi) – Postsecondary Education: Student Housing and Meal Plans

This bill requires each institution of higher education to separately list the cost of university-operated housing and meal plans on all websites and documents it provides to students regarding student costs of university-operated housing.

- **CSU Position:** Neutral
- **Status:** This bill is on the Senate Appropriations Committee Suspense File.

AB 2220 (Bonta) – Student Athletes Bill of Rights

This bill expands existing law to require schools with annual athletic revenues over \$10 million to offer scholarship replacements and other benefits to student athletes who suffer an incapacitating illness or injury as a result of participation in the athletic program. The measure also includes the right to civil action allowing for the recovery of attorney's fees, court costs, and damages or equitable relief from the institution and its personnel.

- **CSU Position:** Oppose
- **Status:** This bill is awaiting hearing in the Senate Appropriations Committee.

AB 2248 (McCarty) – Student Financial Aid: Cal Grant Program

This bill requires the California Student Aid Commission to notify Cal Grant award recipients in writing that if they take less than 15 units per semester or less than 30 units per academic year, they will not graduate in four years. It also requires institutions to provide similar notice during new student orientation and annual registration.

- **CSU Position:** Support
- **Status:** This bill is awaiting hearing in the Senate Appropriations Committee.

AB 2477 (Rubio) – Student Support Services: Dream Resource Liaisons

This bill requires the CSU and CCC, and requests the UC, to designate a Dream Resource Liaison at each campus.

- **CSU Position:** Neutral
- **Status:** This bill is on the Senate Appropriations Committee Suspense File.

AB 2479 (Voepel) – Public Postsecondary Education: Income Share Agreement: Pilot Program

Commencing with the 2020-2021 academic year, this bill requires the University of California and the California State University to each select a university to establish a pilot program to waive tuition for participating students who enter into an income share agreement with the university. Implementation of the pilot program is contingent upon the appropriation of funds in the annual Budget Act.

- **CSU Position:** Neutral
- Status: This bill is awaiting hearing in the Senate Appropriations Committee.

AB 2505 (Santiago) – California State University: Budget Oversight Policies

This bill requires each CSU campus to annually submit a report to the Chancellor's Office regarding its budget oversight policies, as well as its expenditures and state appropriations received. The Chancellor's Office is then required to annually submit a consolidated report to the Legislature and Department of Finance that includes specified information, such as a comparison to the hiring practices of the UC and CCC.

- **CSU Position:** Oppose
- Status: This bill is awaiting hearing in the Senate Appropriations Committee.

AB 2747 (Holden) – Bill of Rights: Student Athlete Liaisons: Collegiate Athlete Mandated Reporters

This bill allows an institution of higher education to establish a degree completion fund and requires the campuses to annually disclose certain information to its student athletes. The measure also prohibits a school from retaliating against a complainant.

- **CSU Position:** Support if Amended
- Status: This bill is awaiting hearing in the Senate Appropriations Committee.

AB 2771 (Eggman) – Education Finance: Higher Education Bond Act of 2018

This bill places a bond on the November 2018 ballot, which if approved by the voters, would authorize \$7 billion in bonds for construction, reconstruction and remodeling of existing or new facilities at the CSU and UC.

- **CSU Position:** Pending
- Status: This bill is awaiting hearing in the Senate Appropriations Committee.

AB 3153 (Levine) – Student Financial Aid: Cal Grants: Summer Term Students

This bill adds the equivalent of two summer sessions or terms of attendance to be included in the four years of full-time attendance in an undergraduate program for which a first-time freshman may receive a Cal Grant award, and adds the equivalent of one summer session or term of attendance to be included for which a transfer student may receive a Cal Grant award.

- **CSU Position:** Support
- **Status:** This bill is on the Senate Appropriations Committee Suspense File.

Inactive Bills

SB 940 (Beall) – Student Financial Aid: Cal Grant Program: Foster Youth

This bill increases access to the Cal Grant program for foster youth by 1) authorizing eligible foster youth to receive a Cal Grant if they submit a complete financial aid application by July 1 of the year they turn 26; 2) extending the length of time a foster youth is eligible for the Cal Grant B from four years to eight years; and 3) changing the deadline for the Cal Grant entitlement application from March 2 to September 2 for foster youth applying to community college. *These provisions were included in the final Budget Act for 2018.*

- **CSU Position:** Neutral
- **Status:** This bill was held in the Assembly Higher Education Committee.

SB 1381 (Nielsen) – Public Postsecondary Education: Campus Free Expression Act

This bill mandates that outdoor areas of public colleges and universities are traditional public forums with certain free speech guarantees. The bill allows the Attorney General or any other person to seek a monetary award of up to \$5,000 for any violation of this law.

- **CSU Position:** Pending
- **Status:** This bill was held in the Senate Appropriations Committee.

AB 809 (Quirk-Silva) – Pupil Instruction: Cyber Secure Youth Act

This bill was amended to require instruction in cyber hygiene education, as specified, to be provided by school districts to students at least once during kindergarten through grade 6 and once during grades 7 to 12. This bill previously required priority registration for enrollment for members and former members of the Armed Forces of the United States and the State Military Reserve.

- **CSU Position:** No longer tracking
- **Status:** This was held in the Senate Education Committee.

AB 847 (Bocanegra) – Academic Senates: Membership

This bill requires the Academic Senate to post its membership on its website and to also make the demographic information on their membership, including, race, gender and ethnicity available on request.

- **CSU Position:** Neutral
- **Status:** This bill was held in the Senate Education Committee.

AB 1435 (Gonzalez Fletcher) – Student Athletes: The College Athlete Protection Act

This bill creates the Athletic Protection Panel in the Department of Education, an 11-member body appointed by the Assembly, Senate and the governor, with the goal of protecting student athletes. The panel will be funded by fees paid by participating institutions. The panel would have the ability to enact regulations and penalties that could include civil penalties, temporary or permanent employment prohibition in higher education, or other penalties imposed by the panel.

- **CSU Position:** Oppose
- **Status:** This bill was held in the Senate Education Committee.

AB 1803 (Choi) – Postsecondary Education: Career Placement and Job Search Services for Graduates

This bill requires postsecondary institutions that provide baccalaureate degrees to offer career and job placement services at no cost for five years after graduation.

- **CSU Position:** Pending
- **Status:** This bill was held in the Assembly Appropriations Committee.

AB 2306 (Santiago) – Student Financial Aid: Cal Grant Program

This bill increases the total award period for Cal Grant awards from four to six years for community college students who transfer to a four-year institution.

- **CSU Position:** Neutral
- **Status:** This bill was held in the Assembly Appropriations Committee.

AB 2374 (Kiley) – Postsecondary Education: Free Speech on Campus Act 2018

This bill requires the three segments of public education to distribute a statement on free speech, highlighting each campuses' commitment to protect this right. The measure would also require education about these policies, but allows the campuses to manage it in the manner that it sees fit.

- **CSU Position:** Pending
- **Status:** This bill was held in the Assembly Appropriations Committee.

AB 2391 (Harper) – Student Health: Identification Cards: Suicide Prevention Telephone Numbers

This bill requires the CSU and the CCC, and requests the UC, to include the National Suicide Prevention Lifeline phone number on the back of campus-issued student identification cards.

- **CSU Position:** Neutral
- **Status:** This bill was held in the Senate Education Committee.

AB 2563 (Patterson) – Student Financial Aid: Cal Grant B and Cal Grant C Awards: Financial Aid Book Advance Program

This bill requires each Cal Grant participating institution, beginning with the 2019-2020 academic year, to implement a financial aid book advance program. The program would provide a line of credit to an institution's campus bookstore so that students receiving Cal Grant B, Cal Grant C or federal Pell Grant awards are able to purchase books and educational materials before funds are disbursed to students.

- **CSU Position:** Neutral
- **Status:** This bill was held in the Assembly Appropriations Committee.

AB 2784 (Caballero) – California State University: Emergency Student Housing Loan Program

This bill establishes the Emergency Student Housing Loan Program, beginning with the 2019-2020 academic year, at three CSU campuses, subject to a state appropriation.

- **CSU Position:** Pending
- **Status:** This bill was held in the Assembly Appropriations Committee.

AB 3213 (Bonta) – Postsecondary Education: Cost of Attendance: Fiscal Matters

This bill expands the information CSU campuses must provide students as part of the calculation of student's cost of attendance, to include items such as the cost of a laptop computer, extracurricular activities and health care.

- **CSU Position:** Tracking
- **Status:** This bill was held in the Assembly Appropriations Committee.

AGENDA

COMMITTEE ON FINANCE

Meeting: **9:00 a.m., Tuesday, July 24, 2018**
 Glenn S. Dumke Auditorium

John Nilon, Chair
Peter J. Taylor, Vice Chair
Jane W. Carney
Douglas Faigin
Emily Hinton
Jack McGrory
Hugo N. Morales
Lateefah Simon
Christopher Steinhauser

- Consent**
1. Approval of Minutes of the Meeting of May 15, 2018, *Action*
 2. Appointment of the California State University Investment Advisory Committee Chair, *Information*
 3. California State Polytechnic University, Pomona Lanterman Real Property Acquisition Update, *Information*
- Discussion**
4. 2018-2019 Final Budget, *Information*

**MINUTES OF THE MEETING OF THE
COMMITTEE ON FINANCE**

**Trustees of the California State University
Office of the Chancellor
Glenn S. Dumke Conference Center
401 Golden Shore
Long Beach, California**

May 15, 2018

Members Present

Peter J. Taylor, Chair
John Nilon, Vice Chair
Jane W. Carney
Adam Day
Hugo N. Morales
Jorge Reyes Salinas
Lateefah Simon
Rebecca Eisen, Chair of the Board
Timothy P. White, Chancellor

Trustee Peter J. Taylor called the meeting to order.

Public Comment

Rocky Sanchez of the California State University Employees Union made comments about the number of management positions that have been hired and asked for a review of former management being hired back as consultants. Ejmin Hakobian of CSU Los Angeles spoke about the need for change across the system including better utilization of technology to alleviate staff workload and streamline services for students.

Approval of Minutes

There was a request to amend the March 20, 2018 Committee on Finance meeting minutes to reflect a request from Trustee John Nilon for a future discussion outlining the options available to the trustees to establish a structural model for sustainable funding for the CSU. The minutes of the March 20, 2018 meeting were approved as amended.

Approval to Issue Trustees of the California State University Systemwide Revenue Bonds and Related Debt Instruments for Projects at California State University, Dominguez Hills and California State University, Los Angeles

Trustee Taylor presented agenda item two as a consent action item. The committee recommended approval of the proposed resolution (RFIN 05-18-02).

Establishing a Tuition Rate for Doctor of Audiology Programs

Trustee Taylor presented agenda item three as a consent action item. The committee recommended approval of the proposed resolution (RFIN 05-18-03).

Implementation of Investment Authority for the California State University

An update on the implementation of the CSU's investment authority and the work of the CSU Investment Advisory Committee was provided. The trustees were informed that following a competitive bid process, Meketa Investment Group was selected as the CSU's investment advisor and that members of the Investment Advisory Committee served on the panel that interviewed and selected the finalists. The Investment Advisory Committee also completed a significant amount of work, including the approval of a charter and a policy governing the new investment portfolio. The initial investment of funds has been made in the new portfolio with the goal of making further investments in the portfolio to reach the 2018-2019 statutory limit of \$600 million during the first half of 2019.

Trustee Nilon requested that the Investment Advisory Committee bylaws be amended to allow the chair of the Finance Committee to designate another trustee to serve as the chair of the Investment Advisory Committee. Executive Vice Chancellor and Chief Financial Officer Steve Relyea agreed to do so.

Following the presentation, trustees made comments about the importance of the expanded authority for revenue generation. They asked questions about the investment strategy, target rate of return, acceptable risk level of investments, and \$600 million investment cap.

2018-2019 Operating Budget Update

An update was provided on the 2018-2019 state and CSU budget. The state has \$9 billion more in revenue than was projected. The governor continues to propose a \$92 million recurring allocation for the CSU which is still \$171 million short of the CSU's support budget request. An additional one-time allocation of \$100 million has also been proposed by the governor to address the CSU's deferred maintenance backlog.

It was reported that advocacy efforts by CSU constituents have been successful in increasing awareness and support within the legislature and will continue to be needed through the end of the budget cycle. The potential impacts of not receiving full funding of the CSU's budget request were reviewed, and could negatively affect the Graduation Initiative, enrollment, hiring, and student support services.

Following the presentation, trustees complimented the CSU advocacy strategy, in particular the coming together of the various constituency groups as one collective voice. They encouraged students and their families to continue contacting their legislative representatives. The trustees also had questions about the amounts requested and proposed for deferred maintenance. They asked if the \$100 million one-time allocation could be used to leverage bond sales, to which Assistant Vice Chancellor Robert Eaton responded that it could not be used because it was one-time funding and not available to pay debt service. Chancellor Timothy P. White informed the trustees that any budget shortfall would need to be divided amongst the campuses, with individual campus decisions made by the presidents. Additionally, he reminded the trustees that the chancellor has been delegated authority to adjust the budget plan after it has been approved by the trustees and final state decisions have been made. The trustees commented on the need for the state to invest more in the CSU, especially since there is a surplus in revenues this year.

Trustee Taylor adjourned the meeting on Finance Committee.

COMMITTEE ON FINANCE

Appointment of the California State University Investment Advisory Committee Chair

Presentation By

Steve Relyea
Executive Vice Chancellor and
Chief Financial Officer

Robert Eaton
Assistant Vice Chancellor
Financing, Treasury, and Risk Management

Summary

This item provides the California State University Board of Trustees with information concerning the appointment of the CSU Investment Advisory Committee Chair.

Background

At its September 2017 meeting, the CSU Board of Trustees established the CSU Investment Advisory Committee (IAC). In establishing the membership of the IAC, the board determined that three of the members would be ex officio: (1) the Chair of the Committee on Finance of the CSU Board of Trustees; (2) the Executive Vice Chancellor and Chief Financial Officer of the California State University; and (3) the Assistant Vice Chancellor, Financing, Treasury, and Risk Management for the California State University. In addition, the Chair of the Committee on Finance would serve as Chair of the IAC, and the Executive Vice Chancellor and Chief Financial Officer would serve as Vice Chair of the IAC.

Information Regarding the Appointment of the Investment Advisory Committee Chair

At the May 2018 Board of Trustees, Committee on Finance meeting, Trustee John Nilon requested that provisions be in place to allow a member of the Board of Trustees, other than the Chair of the Committee on Finance, to be appointed and serve as Chair of the IAC.

The California State University Investment Advisory Committee Charter, approved by the IAC in January 2018, contains provisions that address Trustee Nilon's request. Specifically, Chapter 3 of the Charter, under "Operation, IAC Composition", contains the following paragraph:

“At his or her discretion, the Chair of the Committee on Finance for the Board may elect to designate another Board member to serve on the IAC in place of the Chair of the Committee on Finance for the Board, but in no event shall such service of another Board member on the IAC exceed the term of Chair of the Committee on Finance for the Board.”

Appointment of Peter J. Taylor to Continue as Chair of the Investment Advisory Committee

For the fiscal year 2018-2019, Trustee John Nilon has been appointed Chair and Trustee Peter J. Taylor has been appointed Vice-Chair of the Committee on Finance for the Board of Trustees. With these appointments, Trustee Nilon would now become the Chair of the IAC, however, Trustee Nilon, in consultation with the Chair of the CSU Board of Trustees, has determined that it is in the best interests of the CSU for Peter J. Taylor to continue serving as the Chair of the IAC. To that end and pursuant to the provisions of the CSU IAC Charter, Trustee Nilon has designated Trustee Taylor to serve as the Chair of the IAC for the 2018-2019 fiscal year.

COMMITTEE ON FINANCE

California State Polytechnic University, Pomona Lanterman Real Property Acquisition Update

Presentation By

Steve Relyea
Executive Vice Chancellor and
Chief Financial Officer

Robert Eaton
Assistant Vice Chancellor
Financing, Treasury, and Risk Management

Soraya Coley
President
California State Polytechnic University, Pomona

Summary

This information item provides the California State University Board of Trustees with an update on the Lanterman real property development at California State Polytechnic University, Pomona. The trustees last received an update on the development at the July 2017 meeting.

Background

In May 2015, the Board of Trustees authorized the chancellor to negotiate and execute the terms of a Memorandum of Understanding (MOU) with the state to accept interest in 287 acres of real property, known as the Lanterman Development Center (Center), located approximately one mile from the Cal Poly Pomona campus core. The Center was previously operated by the California Department of Developmental Services. In July 2016, the California Department of Finance and the CSU executed an MOU, which indicated the intent to transfer the Lanterman property to the CSU to support its educational mission and stated that the CSU will undertake development planning of the Lanterman property. At its July 2017 meeting, the Board of Trustees was informed of the campus decision to retain and develop the Lanterman site and that the campus would issue a Request for Qualifications/Request for Proposals to engage a master developer or team of developers to partner with the campus. On July 25, 2017, a letter was transmitted to the Department of Finance, which indicated that CSU would be retaining jurisdiction of the property in support of its higher educational mission.

Update on the Lanterman Real Property Strategy

During the fall of 2017, the campus issued a Request for Qualifications and, subsequently, a Request for Proposals to engage a master developer or a team of developers to partner with the campus to develop the Lanterman site, including the creation of a land parcel plan, an infrastructure program, a phasing plan, land use programming, a business plan, and associated California Environmental Quality Act (CEQA) documentation. The campus sought experienced development teams who possess a strong understanding of, and appreciation for, Cal Poly Pomona's mission, expertise with historic resources, and sensitivity to the campus priorities and needs of the surrounding communities.

The university selected four firms for campus interviews and undertook a process to reach consensus on a final master developer candidate. The finalist is FivePoint Holdings LLC (FivePoint) based in San Francisco, California. FivePoint designs and develops mixed-use master-planned communities primarily in coastal California and is a publicly traded company on the New York Stock Exchange.

Next Steps

Following the July 2018 Board of Trustees meeting, the campus plans to enter into an exclusive negotiation agreement with FivePoint that will provide the basis for the negotiation of a final agreement.

Prior to the execution of commitments for the development and use of the Lanterman site, projects will be presented for approval at future meetings of the Board of Trustees. In addition, any related environmental documents, master plans, amendments to the capital outlay program, schematic plans, financial plans, and other key business points will be also presented for board approval.

COMMITTEE ON FINANCE

2018-2019 Final Budget

Presentation By

Steve Relyea
Executive Vice Chancellor and
Chief Financial Officer

Ryan Storm
Assistant Vice Chancellor
Budget

Summary

The purpose of this agenda item is to inform the California State University Board of Trustees of final budget-related decisions made by the state of California and the Chancellor's Office affecting the CSU operating budget.

Background

In November 2017, the Board of Trustees approved the CSU 2018-2019 Operating Budget Request. That budget request called for an increase of \$282.9 million, including \$263 million from state funds and \$19.9 million of net student tuition revenue tied to funded enrollment growth. The approved uses of the increase are as follows:

Proposed Incremental Expenditures:

• Graduation Initiative 2025	\$75.0 million
• Compensation	\$122.1 million
• Full-Time Equivalent Student Growth: 3,641 FTES	\$39.9 million
• Facilities and Infrastructure Needs	\$15.0 million
• Mandatory Costs	\$30.9 million

Total Incremental Expenditures	\$282.9 million
---------------------------------------	------------------------

The governor's 2018-2019 combined January and revised May budget proposals provided a \$92.1 million recurring state general fund increase for the CSU operating budget and \$100 million in one-time funding for CSU deferred maintenance projects. In January 2018, the governor estimated significantly higher state revenues, when compared to the Budget Act of 2017 from six months prior. By the end of May 2018, the governor estimated even higher state revenues when compared to the January budget. Those proposals prioritized filling the state's rainy day fund to the maximum, funding significant recurring augmentations for elementary, secondary, and community college education and one-time spending on homelessness, mental health, and infrastructure.

The Senate and Assembly proposed an additional \$225.4 million of recurring funding above the governor's May 2018 proposal to fully fund the graduation initiative, employee compensation, mandatory costs and \$89.5 million for a three percent growth in student enrollment. Additionally, the houses adopted a variety of one-time augmentations sponsored by several lawmakers.

The final budget agreement between the governor and legislature provided a recurring increase of \$197.2 million from the state general fund. This includes \$75 million for year two of Graduation Initiative 2025 and \$122.2 million for general university purposes. In total, recurring state support for the CSU now stands at \$3.6 billion.

The final budget agreement includes one-time increases of \$169.2 million from the state general fund. Of this amount, \$120 million is for a one percent increase in enrollment limited to the next four years. The CSU will receive \$35 million for campus deferred maintenance projects. The balance of one-time funds support a variety of legislative priorities: undocumented and immigrant legal support services, anti-bias training, student basic needs, shark research and beach safety activities, support of the Mervyn M. Dymally African American Political and Economic Institute, and the California Council on Science and Technology Fellows program.

The state has completed its work on the budget for 2018-2019. The CSU appreciates the additional recurring and one-time funding provided by the legislature and governor in the final state budget agreement. This year's advocacy strategy and the persistent employment of that strategy by CSU stakeholders made a significant difference.

The CSU appreciates the additional \$197.2 million of recurring funds from the state, but that amount did not fully fund the Board of Trustees' operating budget request. As a result, some of the Board of Trustees' budget priorities will not be supported in 2018-2019. Specifically, new, recurring state funding will be used for activities related to the Graduation Initiative 2025 as well as for employee compensation and some, but not all of the CSU's mandatory cost increases.

Proposed Operating Budget Incremental Expenditure Plan

Graduation Initiative 2025

Approximately \$75 million recurring funds for year two of the Graduation Initiative 2025 will benefit all students and get many to degree sooner. These efforts will help improve four-year graduation rates for first-time freshmen, two-year graduation rates for transfer students, and close equity gaps. Equally important is that Graduation Initiative 2025 efforts will benefit CSU students who intentionally lengthen time to degree to balance family, education, and work commitments. It is anticipated that this funding will be used to offer more course sections, hire additional faculty, and provide students with additional academic and support services. The ambitious goals of Graduation Initiative 2025 will help CSU graduate significantly more students by 2025 and it demonstrates CSU's determination to do its part to ensure California has the college-educated workforce it needs.

Compensation

Approximately \$106.6 million will be used to cover compensation commitments made in collective bargaining agreements. Central to the student experience is the ability to interact, learn from, and receive guidance from outstanding faculty and staff. The CSU is proud of the 50,000 employees who are dedicated to students and their success. As such, the current commitments in compensation are a significant priority for the CSU in order to remain competitive to recruit and retain faculty, staff, and administrators who are committed to students' well-being and academic success.

Mandatory Costs—Partial

Approximately \$15.6 million will be used to meet anticipated mandatory costs that the university must pay regardless of the level appropriated by the state. These costs include recent increases to employee health care benefits and operations and maintenance of newly-constructed facilities. Without funding for mandatory cost increases, campuses would have to redirect resources from other program areas to meet these obligations.

Funded Student Enrollment

The final budget will provide \$120 million over four years for state-assisted enrollment in the CSU system. Traditionally, enrollment is supported by recurring funds. The innovative approach of funding enrollment with one-time funds is a significant change. As a result, the final plan on how best to utilize this funding is a work in progress.

Operating Budget Plan Omissions

Infrastructure Needs

There are numerous examples on every CSU campus of academic and plant facilities that are in need of repair or replacement. The systemwide deferred maintenance backlog cost is approximately \$2.0 billion and grows by approximately \$150 million per year. Due to the partial funding of the operating budget in 2018-2019, the CSU will not dedicate new permanent funding from the operating budget plan for annual debt service on longer-term bond-financed projects, as had been possible during 2014-2015 and 2015-2016. This marks the third straight year that the CSU has not been able to more aggressively address its infrastructure needs with additional, incremental funding from the state.

Instead, the CSU will use the one-time \$35 million provided by the state for deferred maintenance. Also, the Board of Trustees' approval in November 2016 of the multi-year bond authorization for capital and infrastructure needs is helpful today and will continue to be in the future.

CSU Share of Retirement Costs

Based on a recent Chancellor's Office analysis of revised CalPERS retirement rates, CSU's share of retirement costs are approximately \$5.9 million (the state supplies the funding for a preponderance of baseline retirement costs). Due to the partial funding of the operating budget in 2018-2019, the CSU will not dedicate new permanent funding from the operating budget plan for additional retirement costs. Without funding for retirement cost increases, campuses and the Chancellors Office will have to redirect resources from other program areas to meet these obligations.

State Minimum Wage Increase

When the CSU Operating Budget Request was being finalized last fall, it was determined that the CSU would have increasing costs because of the state's multi-year phase in of a minimum wage increase to \$15 dollars an hour. At that time, it was unclear how the terms of several open bargaining agreements would affect those costs. With terms now codified in new contracts and based on recent Chancellor's Office analyses of those contracts, state minimum wage cost increases have shifted to, and are funded by moneys supporting the compensation item above.

Summary

The governor signed the 2018-2019 budget act and the related higher education budget trailer bill on June 27, 2018. In terms of appropriations for the CSU, the enacted budget is generally consistent with the Board of Trustees' 2018-2019 Operating Budget Request. It provides a recurring programmatic increase of \$197.2 million from the state general fund as well as \$169.2 million of one-time funding for a variety of purposes, bringing state support for the CSU to \$3.6 billion out of a \$139 billion state general fund budget. This new funding will continue the process of investment in the students, faculty, staff, and campuses of the CSU.

AGENDA

COMMITTEE ON UNIVERSITY AND FACULTY PERSONNEL

Meeting: **10:00 a.m. & 3:15pm, Tuesday, July 24, 2018**
 Glenn S. Dumke Auditorium

Hugo N. Morales, Chair
Silas H. Abrego, Vice Chair
Rebecca D. Eisen
Douglas Faigin
Debra S. Farar
Jean P. Firstenberg
Lillian Kimbell

- Consent** 1. Approval of Minutes of the Meeting of March 21, 2018, *Action*
- Discussion** 2. Executive Compensation Policy, *Action*
3. Compensation for Executives, *Action*

**MINUTES OF THE MEETING OF
COMMITTEE ON UNIVERSITY AND FACULTY PERSONEL**

**Trustees of The California State University
Office of the Chancellor
Glenn S. Dumke Conference Center
401 Golden Shore
Long Beach, California**

March 21, 2018

Members Present

Hugo N. Morales, Chair
Debra S. Farar, Vice Chair
Douglas Faigin
Jean P. Firstenberg
Lillian Kimbell
Rebecca D. Eisen, Chair of the Board
Timothy P. White, Chancellor

Trustee Morales called the meeting to order.

Approval of the Minutes

The minutes from the January 31, 2018 meeting were approved as submitted.

Executive Compensation

Chancellor White presented information on the appointments of Dr. Lynnette Zelezny as president of California State University, Bakersfield (Agenda Item 2) and, Dr. Thomas Parham as president of California State University, Dominguez Hills (Agenda Item 3). Salary was recommended as stated in the agenda items.

Compensation was approved as stated in Agenda Items 2 and 3 respectively. (RUF 03-18-04)
(RUF 03-18-05)

Recommended Revision of Title 5, California Code of Regulations, Section 42909, Vacation Accumulation and Carry-Over

Ms. Melissa Bard, vice chancellor of human resources, presented for action on a proposed amendment to Title 5, Section 42909, which addresses vacation accumulation and carry-over. It was recommended to increase the maximum confidential employees' vacation accrual from 384 hours to 440 hours for more than 10 years of qualifying service. The revision will align confidential employees' vacation accrual with changes in other employee groups. There were no public comments received on the proposed amendment during the public hearing.

The proposed amendment was approved by the committee. (RUPF 03-18-06)

COMMITTEE ON UNIVERSITY AND FACULTY PERSONNEL

Executive Compensation Policy

Presentation By

Timothy P. White
Chancellor

Melissa L. Bard
Vice Chancellor
Human Resources

Sibson Consulting

Summary

Recommendations for executive compensation policy will be presented.

Background

High-performing campuses are a key element in ensuring the mission of the CSU and meeting the goals of Graduation Initiative 2025. Campus presidents and Chancellor's Office executives are crucial to both, and their roles have become ever more complex and demanding over the past several years. The robust employment market and the limited pool of qualified executives makes it difficult to attract and retain exceptional leaders.

The CSU has reached a laudable achievement in 2017-18 in becoming the sole national leader on gender equity for campus presidents, with more than half – 12 out of 23 – of those posts held by women. The 23 campus presidents are a meaningful reflection of California's demographics, and enjoy national recognition.

To continue to attract and retain strong leadership reflective of CSU's commitment to inclusivity and equity, the ability to offer a competitive compensation program is critical. The CSU has engaged a third-party consultant (Sibson Consulting) to conduct a comprehensive executive compensation study encompassing all 23 campus presidents.

Because our campuses vary with respect to enrollment, overall budget and other factors, CSU has placed each campus into one of three groups. Each group has a different set of peer comparators. The peer groups were established in 2011 by a working committee of trustees and Chancellor's Office staff working with data from the existing California Postsecondary Education Commission (CPEC). In 2017-18, salary data was collected through custom surveys by Sibson.

Based on the results of the study, four models will be presented to establish new executive compensation practices at the CSU.

The models for Board of Trustees consideration differ in two important ways. Two of the models recommend salary adjustments targeted to differing percentages of the market midpoint (85% and 100% of midpoint). The other two models are similar, but also factor in duration of executive service to the CSU.

The models proposed are intended to complement the existing policy on new president salary (RUFP 09-17-05) adopted by the Board of Trustees at the September 2017 meeting.

Recommended Action

Staff recommends that the Committee on University & Faculty Personnel adopt an Executive Compensation Policy consistent with one of the models presented in this agenda item. An appropriate resolution will be drafted to reflect the policy adopted by the Committee, and will be presented to the Board of Trustees for approval during the plenary session.

COMMITTEE ON UNIVERSITY AND FACULTY PERSONNEL

Compensation for Executives

Presentation By

Timothy P. White
Chancellor

Douglas Faigin
Chair, Committee on Audit

Adam Day
Chairman of the Board

Summary

Recommendations for fiscal year 2018-2019 executive compensation will be presented by Chancellor Timothy White for all executives; except, Trustee Douglas Faigin will for the vice chancellor and chief audit officer; and Chairman Adam Day will for the chancellor.

Executive Compensation

Executive positions include the chancellor, presidents, executive vice chancellors, and vice chancellors.

Over the past eight years, executives in the system have received compensation increases as shown below:

Executive Employee Group

2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019
0	0	0	0	3%	2%	2%	2.5%	TBD

A 3.0 percent increase is recommended for executive employees, consistent with the 3 percent increase for Management Personnel Plan (MPP) and Confidential employees for fiscal year 2018-2019. Additionally, an approximately 9.6 percent equity adjustment for Vice Chancellor Garrett Ashley is recommended in addition to the 3.0 percent increase.

The base salary adjustments for the individuals listed in the tables below are recommended for trustee approval effective July 1, 2018.

These amounts may be adjusted further based on the Trustees decision regarding adopting an Executive Compensation Policy (UFP Agenda Item 2).

Action Item
Agenda Item 3
July 24, 2018
Page 2 of 3

Eff. 7/1/2018

Campus	President	Current Annual Base Pay	Proposed Increase	Proposed Annual Base Pay
Bakersfield	Lynnette Zelezny	\$313,044	\$9,391	\$322,436
Channel Islands	Erika Beck	\$290,075	\$8,702	\$298,777
Chico	Gayle Hutchinson	\$300,984	\$9,030	\$310,014
Dominguez Hills	Thomas Parham	\$324,029	\$9,721	\$333,750
East Bay	Leroy Morishita	\$333,541	\$10,006	\$343,547
Fresno	Joseph Castro	\$328,422	\$9,853	\$338,275
Fullerton	Framroze Virjee	\$356,431	\$10,693	\$367,124
Humboldt	Lisa Rossbacher	\$327,181	\$9,815	\$336,996
Long Beach	Jane Close Conoley	\$351,851	\$10,556	\$362,406
Los Angeles	William Covino	\$328,422	\$9,853	\$338,275
Maritime Academy	Thomas Cropper	\$274,601	\$8,238	\$282,839
Monterey Bay	Eduardo Ochoa	\$296,914	\$8,907	\$305,821
Northridge	Dianne Harrison	\$356,431	\$10,693	\$367,124
Pomona	Soraya Coley	\$320,734	\$9,622	\$330,356
Sacramento	Robert Nelsen	\$324,029	\$9,721	\$333,750
San Bernardino	Tomás Morales	\$350,390	\$10,512	\$360,902
San Diego	Adela de la Torre	\$428,645	\$12,859	\$441,504
San Francisco	Leslie Wong	\$356,981	\$10,709	\$367,690
San José	Mary Papazian	\$380,275	\$11,408	\$391,683
San Luis Obispo	Jeffrey Armstrong	\$417,393	\$12,522	\$429,915
San Marcos	Karen Haynes	\$326,912	\$9,807	\$336,719
Sonoma	Judy Sakaki	\$305,450	\$9,164	\$314,614
Stanislaus	Ellen Junn	\$290,754	\$8,723	\$299,476

Eff. 7/1/2018

System Officer	Title	Current Annual Base Pay	Proposed Increase	Proposed Annual Base Pay
Timothy White ¹	Chancellor	\$450,345	\$13,510	\$463,855
Steve Relyea	Executive Vice Chancellor and Chief Financial Officer	\$340,505	\$10,215	\$350,720
Andy Jones	Executive Vice Chancellor and General Counsel	\$340,505	\$10,215	\$350,720
Loren Blanchard	Executive Vice Chancellor for Academic and Student Affairs	\$340,505	\$10,215	\$350,720
Melissa Bard	Vice Chancellor for Human Resources	\$288,880	\$8,666	\$297,546
Garrett Ashley	Vice Chancellor, University Relations & Advancement	\$263,617	\$33,929	\$297,546
Larry Mandel ²	Vice Chancellor and Chief Audit Officer	\$252,189	\$7,566	\$259,755

¹ Salary will be recommended by the Chairman of the Board.

² Salary will be recommended by the Chair of the Committee on Audit.

Recommended Action

The following resolutions are recommended for adoption:

RESOLVED, by the Board of Trustees of the California State University, that the individuals named in the salary tables cited in Item 3 of the Committee on University and Faculty Personnel at the July 24, 2018 meeting of the Board of Trustees shall receive the annual base salaries cited in the tables effective July 1, 2018.

AGENDA

COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS

Meeting: **1:45 p.m., Tuesday, July 24, 2018**
Glenn S. Dumke Auditorium

Rebecca D. Eisen, Chair
Romey Sabalius, Vice Chair
Jane W. Carney
Wenda Fong
John Nilon
Christopher Steinhauser
Peter J. Taylor

- Consent**
1. Approval of Minutes of the Meeting of May 15, 2018, *Action*
 2. California State University Seismic Safety Program Annual Report, *Information*
 3. California State University, Northridge Master Plan Revision, *Action*
- Discussion**
4. California State University Maritime Academy Master Plan Revision with Enrollment Ceiling Increase, *Action*
 5. Endorsement of City of San Diego Ballot Initiative: SDSU West Campus Research Center, Stadium and River Park Initiative, *Action*

**MINUTES OF THE MEETING OF THE
COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS**

**Trustees of the California State University
Office of the Chancellor
Glenn S. Dumke Conference Center
401 Golden Shore
Long Beach, California**

May 15, 2018

Members Present

John Nilon, Chair
Jane W. Carney, Vice Chair
Adam Day
Rebecca D. Eisen, Chair of the Board
Thelma Meléndez de Santa Ana
Romey Sabalius
Peter J. Taylor
Timothy P. White, Chancellor

Trustee John Nilon called the meeting to order.

Public Comment

Jose Reynoso and Dan Cornthwaite, San Diego community members, spoke in support of Agenda Item 7, San Diego State University Master Plan Revision.

Approval of Minutes

The minutes of the March 20, 2018 meeting were approved as submitted.

California Environmental Quality Act Annual Report

Trustee Nilon presented agenda item two as a consent information item.

Categories and Criteria for the Five-Year Facilities Renewal and Capital Improvement Plan 2019-2020 through 2023-2024

Trustee Nilon presented agenda item three as a consent action item. The committee recommended approval of the proposed resolution (RCPBG 05-18-06).

California State University, Los Angeles Student Housing East Amend and Schematic Design

The California State University, Los Angeles Student Housing East Schematic Design was presented for approval. The project will construct two eight-story towers and one seven-story tower. It will include 1,500 beds in a traditional style residence hall for freshman and sophomore students and a 450-seat dining facility.

The committee recommended approval of the proposed resolution (RCPBG 05-18-07).

California State University, Dominguez Hills Innovation and Instruction Building Schematic Design

The California State University, Dominguez Hills Innovation and Instruction Building Schematic Design was presented for approval. The project will construct a four-story academic instructional facility to include general-purpose classrooms, meeting spaces, faculty offices, and a large-lecture auditorium, as well as house the College of Business Administration and Public Policy.

The committee recommended approval of the proposed resolution (RCPBG 05-18-08).

California State University, East Bay CORE Building (Library Replacement Seismic)

A master plan revision, California Environmental Quality Act (CEQA) action, and schematic design for the California State University, East Bay CORE Building were presented for approval. The new library, or CORE, is designed to be a highly efficient building with flexible and adaptable spaces, supporting student success by responding to new trends in university education and learning. It will house spaces for self-directed learning and work, collaboration rooms, a maker space to promote innovation, a tutoring center, food services, group and quiet study areas, as well as book collections. An addendum to the campus' recertified 2009 Final Environmental Impact Report (EIR) was prepared to comply with CEQA requirements.

The committee recommended approval of the proposed resolution (RCPBG 05-18-09).

San Diego State University Master Plan Revision

The San Diego State University Master Plan Revision was presented for approval. The project will re-certify the 2007 SDSU Campus Master Plan Final Environmental Impact Report (FEIR), as modified by the 2018 Final Additional Analysis, as adequate under the California Environmental Quality Act (CEQA) as well as reapprove the SDSU 2007 Campus Master Plan, as modified. The item also requested approval of funding for off-site mitigation measures to be constructed by SDSU over several years.

The committee recommended approval of the proposed resolution (RCPBG 05-18-10).

Trustee John Nilon adjourned the meeting.

COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS

California State University Seismic Safety Program Annual Report

Presentation By

Elvyra F. San Juan
Assistant Vice Chancellor
Capital Planning, Design and Construction

Summary

This item presents the California State University Seismic Safety Program Annual Report for the July 2016 – June 2017 reporting period.

Seismic Policy and History

In 1993, the California State University Board of Trustees adopted the following policy:

It is the policy of the Board of Trustees of the California State University, that to the maximum extent feasible by present earthquake engineering practice, to acquire, build, maintain, and rehabilitate buildings and other facilities that provide an acceptable level of earthquake safety for students, employees, and the public who occupy these buildings and other facilities at all locations where CSU operations and activities occur. The standard for new construction is that it meets the life-safety and seismic hazard objectives of the pertinent provisions of Title 24 of the California Code of Regulations; the standard for existing construction is that it provides reasonable life-safety protection, consistent with that for typical new buildings. The California State University shall cause to be performed independent technical peer reviews of the seismic aspects of all construction projects from their design initiation, including both new construction and remodeling, for conformance to good seismic resistant practices consistent with this policy. The feasibility of all construction projects shall include seismic safety implications and shall be determined by weighing the practicality and cost of protective measures against the severity and probability of injury resulting from seismic occurrences. [Approved by the Board of Trustees of the California State University at its May 19, 1993 meeting (RCPBG 05-93-13)]

Based on this policy statement, a CSU Seismic Review Board was established to provide technical counsel on the CSU's seismic oversight program and assessment of the seismic condition of its building stock. The board is now embarking on its 24th year (1993 – 2017).

The CSU Seismic Review Board Membership

The following individuals serve as members of the CSU Seismic Review Board:

Charles Thiel Jr., PhD, President, Telesis Engineers (Chairman)
Theodore C. Zsutty, PhD, S.E., Consulting Structural Engineer (Vice Chair)
John Egan, GE, Principle Engineer, AMEC Geomatrix
John A. Martin, Jr., S.E., President, John A. Martin and Associates, Inc.
Richard Niewiarowski, S.E., Consulting Structural Engineer
Thomas Sabol, PhD, S.E., Principal, Englekirk and Sabol
Maryann Phipps, S.E., President, Estructure
K. Dirk Bondy, S.E., President, Seneca Structural Engineering, Inc.

CSU Seismic Mitigation and Program Activities

The California State University maintains an ongoing seismic mitigation and oversight effort comprised of six elements:

1. **Mitigate falling hazard concerns.** Mitigate significant life-safety threats posed by falling hazards as a priority. The initial falling hazard concerns identified at the 23 campuses and off-campus centers have been mitigated. Potential concrete precast panel spalling (concrete fragments) has been raised as a new concern within the system. Individual buildings with the potential for spalling are being monitored at a campus level. The board solicits periodic campus input on this and other potential seismic concerns.
2. **Identify, broadly prioritize and periodically re-evaluate existing seismic deficiencies.** CSU buildings that pose an elevated seismic risk have been prioritized into two published listings: *Seismic Priority List 1* (Attachment A), which are buildings that are recommended to be retrofitted as soon as practical, and *Seismic Priority List 2* (Attachment B), which are buildings that will trigger the inclusion of a seismic retrofit when construction work other than maintenance is performed.

It is estimated that several of the currently listed buildings could individually be addressed within the minor capital project cost threshold (\$656,000 during the reporting). Capital budget constraints in the context of other compelling needs continue to limit available funding allocations to resolve our identified seismic concerns.

The CSU Seismic Priority Lists are periodically updated. During this reporting period the September 28, 2015 listing was updated on October 1, 2016. Since inception over 200 buildings have been priority-listed of which 65 buildings are remaining. The current Priority List identifies 27 buildings on List 1 and 38 buildings on List 2.

The following changes were made during the reporting period:

Priority List 1: Listing removed:

- San Jose State – Student Union. The renovation/addition is now complete.

Priority List 1: Listing added:

- CSU Monterey Bay – Building 70, Motor Pool-Art Studio added based on field review.

The following projects and events merit special note:

CSU Monterey Bay – Motor Pool Art Studio Building 70 has been added to Priority List 1. This building's occupancy permit was revised to allow only limited, intermittent, art studio display use. The campus has commissioned a retrofit design study to return the building to full use.

San Francisco State – Tiburon Center Buildings. Multiple buildings within the Tiburon complex are listed as a Priority List 1 seismic concern. The campus completed seismic studies to identify potential repairs/improvements. During the period the campus addressed immediate safety concerns to address restricted occupancy. Campus master planning for the site is now underway to address these concerns long term.

- 3. Advocate code and legislative improvements to ensure technical program currency.** The Seismic Review Board works with the CSU to propose building code changes to support its capital program efforts. Individual board members of the Seismic Review Board participate in a voting capacity on the technical review committees that create the structural appendices (ASCE-41¹ and its successors) that are considered for code adoption.

Various technical updates were made during the reporting period to maintain the currency of the trustees' CSU Seismic Requirements. Just prior to this period, an independent study was commissioned to update campus geotechnical values based on new technical information available. These standards identify the seismic force levels that each structure is expected to be able to resist. The CSU has long mandated campus-specific values in lieu of the more generic values identified in the California Building Code. A draft update to the Seismic Requirements incorporating these updated values was issued in May 2016. A finalized version was issued in November 2016.

The CSU Seismic Requirements and Seismic Priority Lists are available online: http://www.calstate.edu/cpdc/ae/Seismic/November_2016_Final.pdf.

- 4. Provide peer review of the proposed structural design for all major construction.** All CSU projects are evaluated for code compliance. All projects over the minor capital threshold are submitted by campuses for a seismic *peer* review to further confirm and validate the design approach. Seismic peer review is an engineer-to-engineer discussion that occurs throughout

¹ American Society of Civil Engineers' Standard Number 41, Seismic Rehabilitation of Existing Buildings

the design process to help ensure that proposed designs are conceptually and technically well-considered. At the election of the campus, seismic peer review is available for minor capital projects that may have a seismic component of concern, i.e., flagpoles, field lighting, scoreboard signage, etc.

5. **Develop a Seismic Event Response Plan.** The CSU's systemwide emergency response plan was re-signed July 5, 2013. As a resiliency measure, the Seismic Response Plan is always available online: http://www.calstate.edu/cpdc/ae/review/seismic_peer.shtml.

When a significant seismic event occurs, pre-defined CSU and Seismic Review Board actions are triggered. Initial damage assessments by campus first responders are promptly relayed to Office of the Chancellor's senior management and the CSU building official/chief of architecture and engineering. The Seismic Review Board chairman confers with potentially affected campuses to determine if an on-site presence by the Seismic Review Board is warranted. If so, the chair of the Seismic Review Board is pre-designated and empowered to act as a special deputy building official to make campus police-enforceable building occupancy posting assessments in the immediate post-earthquake period regarding the safety of buildings where structural damage has occurred. Once initial life-safety assessments are made, follow-up structural repair strategies can be developed.

6. **Engage proactively with campuses.** Seismic board meetings are held at rotating campus locations to encourage campus interaction and increase board familiarity with the campus characteristics and building portfolio. During the reporting period the following board meetings were held:

July 12, 2016	San Francisco State
October 25, 2016	CSU Channel Islands
February 2, 2017	San Francisco State Tiburon Off-Campus Center
April 27, 2017	CSU Dominguez Hills

The CSU Seismic Review Board works behind the scenes to provide actionable counsel to the university on a complex and evolving technical subject. Its efforts have allowed the CSU to realize great efficiencies with its entrusted capital dollars while at the same time fostering the creation of engaging buildings and spaces that support the university's academic mission.

In normal operations, the Seismic Review Board acts in a timely manner. In times of a seismic event it stands ready to provide immediate action-oriented counsel as part of a larger emergency response system.

CSU Seismic Priority List 1
(Ordered by Campus)

This list identifies facilities that warrant urgent attention for seismic upgrade as soon as resources can be made available. Repair and maintenance work is allowed.

Campus	Building	Building #	Capital Outlay Notes
Bakersfield	Faculty Towers	6	PWC funded. Replacement under construction.
Bakersfield	Physical Education (Old Gym)	33	P 2018-19 request; WC 2019-20 request.
Channel Islands	Ironwood Hall ('SH' Shops – mid section)	24	No office use – storage only.
Dominguez Hills	Leo F. Cain Library	20	PWC 2020-21 request.
East Bay	Library	12	Replacement Bldg: P funded 2017-18, WC 2018-19 request. Annex Renovation: PWC funded 2017-18.
East Bay	Corporation Yard	5	PWC 2022-23 request – no present office use.
Humboldt	Van Duzer Theatre (Theatre Arts)	10	PWC funded 2014-15, in design.
Humboldt	Library	41	PWC funded 2014-15, in design.
Los Angeles	State Playhouse Theatre	1	PWC funded 2014-15, in design.
Los Angeles	Administration	8	PWC funded 2012-13, in design.
Monterey Bay	Motorpool (Art Studio)	70	PWC 2018-19 request, restricted use.
Pomona	Classroom/Lab/Administration	98	Replacement funded 2013-14. 98C is 2018-19 request.
Pomona	Kellogg West	76	PWC 2019-20 request.
San Diego	Love Library	54	Design study complete.
San Francisco	University Park South (F8 Carport and adjacent structures)	73-74	-
San Francisco	University Park South (Apartment Building Parking Structure 41)	74	-
San Francisco	Residence (Tiburon)	T-11	Vacated, to be demolished.
San Francisco	Marine Support (Tiburon)	T-21	Vacated, to be demolished.
San Francisco	Blacksmith Shop (Tiburon)	T-22	Funds requested 2018-19, limited access.
San Francisco	Dispensary (Tiburon)	T-37	Funds requested 2018-19, limited access.
San Francisco	Building 49 (Tiburon)	T-49	Funds requested 2018-19, limited access.
San Francisco	Building 50 (Tiburon)	T-50	Funds requested 2018-19, limited access.
San Francisco	Physiology (Tiburon)	T-54	Funds requested 2018-19, limited access.
San José	North Parking Garage (Stair Towers)	53	PWC funded 2017-18.
San José	Rubis Residence (Moss Landing)	None	-
San Luis Obispo	Old Power House	76	Unoccupied
San Luis Obispo	Crandall Gymnasium	60	Unoccupied – PWC Funded 2012-13; in construction.

P = Preliminary Plans W = Working Drawings C = Construction E = Equipment

NOTE: Existing building numbers correspond with building numbers in the Space and Facilities Data Base (SFDB).

CSU Seismic Priority List 2
(Ordered by Campus)

This list identifies buildings that warrant special attention for seismic upgrade. Buildings must be seismically retrofitted when any new construction work occurs on a listed facility. Repair and maintenance work is allowed.

Campus	Building	Building #	Capital Outlay Notes
Bakersfield	Runners Café	38	-
Channel Islands	Ironwood Hall (Old Power Plant)	24	-
Channel Islands	Chaparral Hall	22	P 2021-22 request, WC 2022-23 request.
Channel Islands	Ironwood Hall (Warehouse)	24	-
Channel Islands	Ironwood Hall ('SH' Shops- north section)	24	-
Chico	Whitney Hall	13	-
Chico	Physical Science	8	Replacement funded 2016-17.
Fresno	Grosse Industrial Technology	12	-
Fresno	University Student Union	80	-
Fullerton	Titan Bookstore	6	Design study complete.
Long Beach	Peterson Hall 1	37	PWC 2018-19 request.
Long Beach	Peterson Hall 2	38	PWC funded 2016-17.
Los Angeles	Career Center	17	-
Los Angeles	Student Health Center	14	Preliminary design study complete.
Los Angeles	Physical Sciences	12	PWC funded, in design.
Los Angeles	John F. Kennedy Memorial Library	7	P 2020-21 request, WC 2021/22 request.
Pomona	Administration	1	PWC 2019-20 request.
Pomona	Letters, Arts and Social Science	5	PWC 2020-21 request.
Pomona	Engineering	9	PWC 2021-22 request.
Pomona	Art/Engineering Annex	13	PWC 2021-22 request.
Pomona	Drama/Theater	25	-
Pomona	Arabian Horse Center	29	-
Pomona	Poultry Unit	31	-
Pomona	Sheep Unit	38	-
Pomona	Ag Storage/Blacksmith	50	-
Pomona	Los Olivos Commons	70	Replacement funded 2016-17.
Pomona	Manor House	111	-
Pomona	University House	112	-
Sacramento	Douglass Hall	4	-
San Francisco	HSS Classroom Bldg (Old Humanities)	3	Replacement requested in 2019/20 (south) and 2020/21 (north).
San Francisco	Administration	30	Long term shoring in place.
San Francisco	University Park North (Apartment Bldg 6)	100	-
San Francisco	University Park North (Apartment Bldg 7)	100	-
San Francisco	University Park North (Apartment Bldg 8)	100	-
San Francisco	University Park North (Apartment Bldg 9)	100	-
San Francisco	Administration (Tiburon)	T-30	Funded 2017-18.
San Francisco	Rockfish (Tiburon)	T-33	Funded 2017-18.
San Francisco	J. Burton Vasche Library	1	PWC funded 2017-18.

COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS

California State University, Northridge Master Plan Revision

Presentation By

Elvyra F. San Juan
Assistant Vice Chancellor
Capital Planning, Design, and Construction

Summary

This agenda item requests the following actions by the California State University Board of Trustees with regard to a master plan change at California State University, Northridge for the inclusion of a Hotel Development:

- Adopt the Final Initial Study/Mitigated Negative Declaration dated July 2018.
- Adopt the proposed campus master plan revision dated July 2018.

The Board of Trustees previously approved the concept of a public-private partnership for the campus' potential hotel development at its November 17-18, 2015 meeting. The approval of a specific development project and the related development agreement will return to the board for approval at a future meeting.

Attachment A is the proposed campus master plan dated July 2018. Attachment B is the existing campus master plan dated March 2006.

Proposed Master Plan Revision

The Board of Trustees gave conceptual approval of a Public-Private Partnership Hotel Development Project in November 2015. The proposed campus master plan revision furthers the hotel concept by planning for the demolition of the existing University Club building (#11), and siting a Hotel Development (#206¹) envisioned to include restaurant services.

The campus is situated in the northwest quadrant of the San Fernando Valley and is underserved by available business class hotels. The development of a hotel on the campus would help support the academic mission of the campus by: (1) providing better access to much-needed hotel facilities for various campus events, including hosted conferences and visiting scholars, (2) providing convenient lodging for campus candidates, visiting family members and athletic teams, and (3) fostering community partnerships.

¹ This facility number is shown on the master plan map and recorded in the Space and Facilities Database.

The master plan revision proposes a hotel site along the southern boundary of the campus in close proximity to the Younes & Soraya Nazarian Center for the Valley Performing Arts, the University Student Union, and on-campus athletic venues. The project may be implemented in the future through a public-private partnership.

Proposed master plan changes are shown in Attachment A:

Hexagon 1: Hotel Development (#206) - to replace the existing University Club (#11)

California Environmental Quality Act (CEQA) Action

A Draft Initial Study/Mitigated Negative Declaration (IS/MND) was prepared for the proposed Hotel Development to analyze the potential significant environmental effects of the development in accordance with the requirements of the California Environmental Quality Act (CEQA). The Draft IS/MND was made available to the public for review and comment for 30 days from April 26, 2018 to May 25, 2018.

The Final IS/MND has been prepared and is presented to the Board of Trustees for review and adoption. The Final IS/MND found that the Hotel Development will not result in any significant unavoidable environmental impacts. The final documents, including the comment letters and responses to comments, Mitigation Monitoring and Reporting Program, are available online at: <https://www.csun.edu/facilities/facilities-planning-services>.

Issues Identified Through Public Participation

Comment letters were received from the County of Los Angeles Fire Department, Native American Heritage Commission, Los Angeles County Metropolitan Transportation Authority, and UNITE HERE! Local 11. A summary of the key responses are provided below.

County of Los Angeles Fire Department recommends evaluation of project site soils for pesticides that are associated with historic citrus grove agricultural practices.

CSU Response: As discussed in the Draft IS/MND, databases of hazardous material sites (compiled pursuant to Government Code Section 65962.5) were reviewed to identify if the site is located on or directly adjacent to any sites known to be hazardous or contaminated. A property near the existing campus was previously identified as having soil contamination due to historic agricultural uses. However, it was determined by the Department of Toxic Substances Control that no further remediation at the referenced off-campus property is required. Based on this determination, it is not anticipated that contaminated soils are present.

Native American Heritage Commission commented that there are no mitigation measures specifically addressing Tribal Cultural Resources separately and distinctly from Archaeological Resources.

CSU Response: As discussed in the Draft IS/MND, Mitigation Measure CR-1 Cultural Resources provides for a monitor and avoidance of impacts to any tribal cultural resources that may be uncovered during grading. In response to the comment, an additional mitigation measure, TCR-1 Unanticipated Discovery of Tribal Cultural Resources, was included in the Final IS/MND in order to provide additional clarity regarding the mitigation framework for tribal cultural resources. Impacts to tribal cultural resources would continue to be less than significant with implementation of Mitigation Measures TCR-1 and TCR-1.

Los Angeles County Metropolitan Transportation Authority indicates support for the development of commercial and residential properties near transit stations and the mutual beneficial opportunity to increase transit ridership and transportation options. The installation of pedestrian and provision of bicycle amenities and parking strategies are recommended to encourage the use of non-motorized transportation. The potential for temporary disruption to bus operations during project construction is noted.

CSU Response: The opportunity to increase transit ridership and enhance transportation options is noted and is consistent with the campus' objectives for the proposed hotel. The project will be compliant with the Americans with Disabilities Act (ADA) and will include sidewalks, pedestrian lighting, wayfinding signage, and ample bicycle parking. The university will continue to provide information to employees and students regarding the transit pass programs as part of its transportation management program. Campus staff will coordinate with Metro and other bus operators that may be affected by project construction in order to minimize disruption of bus service in the area.

UNITE HERE! Local 11 provided the following comments on the IS/MND and suggested that an Environmental Impact Report should consequently be prepared:

- A. The IS/MND should have considered the 2030 statewide greenhouse gas (GHG) emission reduction target of the California Air Resources Board (CARB) Scoping Plan.
- B. The IS/MND should have relied on a 1,400-ton threshold applicable to commercial projects rather than the 3,000-ton threshold used, which the commenter suggests is only for mixed-use projects.
- C. The IS/MND's use of the South Coast Air Quality Management District's (SCAQMD's) recommended 3,000 ton threshold which is based on 2020 statewide reduction targets is flawed because delays in project permitting or construction could push the completion date for the project beyond 2020.

CSU Response: Detailed responses to the comments from UNITE HERE! Local 11 are provided in the Final IS/MND which is available online as noted above. A summary of those key responses is provided below.

- A. First, CARB's 2017 Scoping Plan does not directly apply to specific projects, nor is it intended to be used for project-level evaluations as prepared for the proposed hotel development. Second, regarding the Senate Bill (SB) 32 target of reducing statewide GHG emissions to 40 percent below 1990 levels by 2030, there are no established quantitative CEQA thresholds of significance adopted by agencies with subject matter expertise.
- B. SCAQMD has not formally adopted GHG thresholds for general application in the land use development context. However, as discussed in the Draft IS/MND, the SCAQMD GHG CEQA Significance Threshold Stakeholder Working Group developed a set of recommendations for GHG thresholds, which included use of a 3,000-ton threshold for all land use project types, not merely mixed-use projects as the commenter suggests. The Working Group is comprised of representatives from public agencies, expert consulting firms, environmental organizations, and emissions sector-specific alliances and groups, and collaborated with SCAQMD staff over a period of time to formulate the recommended CEQA significance thresholds. Like other lead agencies in the region, the campus has used the 3,000-ton threshold to evaluate the environmental impacts of various campus projects. In addition, it is not appropriate to singularly classify hotel uses as a commercial use as, unlike traditional commercial uses that have standard business hours, hotels include a residential-like component with overnight occupancy.
- C. The proposed project is estimated to be fully operational in 2020, a build-out year that aligns with the Assembly Bill (AB) 32 target of reducing statewide GHG emissions to 1990 levels by 2020. The project is planned for completion in 2020 and the IS/MND properly relies on this information. Potential delays in project permitting or construction are speculative. Furthermore, from an emissions generation perspective, delays in the project's schedule could beneficially reduce the project's GHG emissions, as adopted state regulatory standards, such as auto emission standards continue to be more restrictive as they are phased in and implemented over time. As such, to the extent that project completion is delayed, the emissions estimate provided in the Draft IS/MND serves to overstate project GHG emissions.

In light of these three factors, the analysis presented in the Draft IS/MND considers whether the project would conflict with the near-term target (2020) and the trajectory of emissions reductions needed to achieve the State's post-2020 GHG reduction policies, concluding that project emissions would not be significant. This approach is consistent with CEQA Guidelines Section 15064.4 and recommendations of agencies and entities with subject matter expertise, like the SCAQMD and Association of Environmental Professionals. In response to the commenter's letter, additional information was provided regarding the project's GHG emissions-reducing design features, and the associated emission reduction estimates. This information and analysis demonstrates that project emissions would likely be lower than reported in the Draft IS/MND, further substantiating the less-than-significant impact conclusion.

Based on review and analysis in the Final IS/MND, there is no substantial evidence supporting a fair argument that the proposed project would or may have a significant impact related to GHG emissions. Therefore, the MND is the appropriate document for this project under CEQA.

Recommendation

The following resolution is presented for approval:

RESOLVED, by the Board of Trustees of the California State University, that:

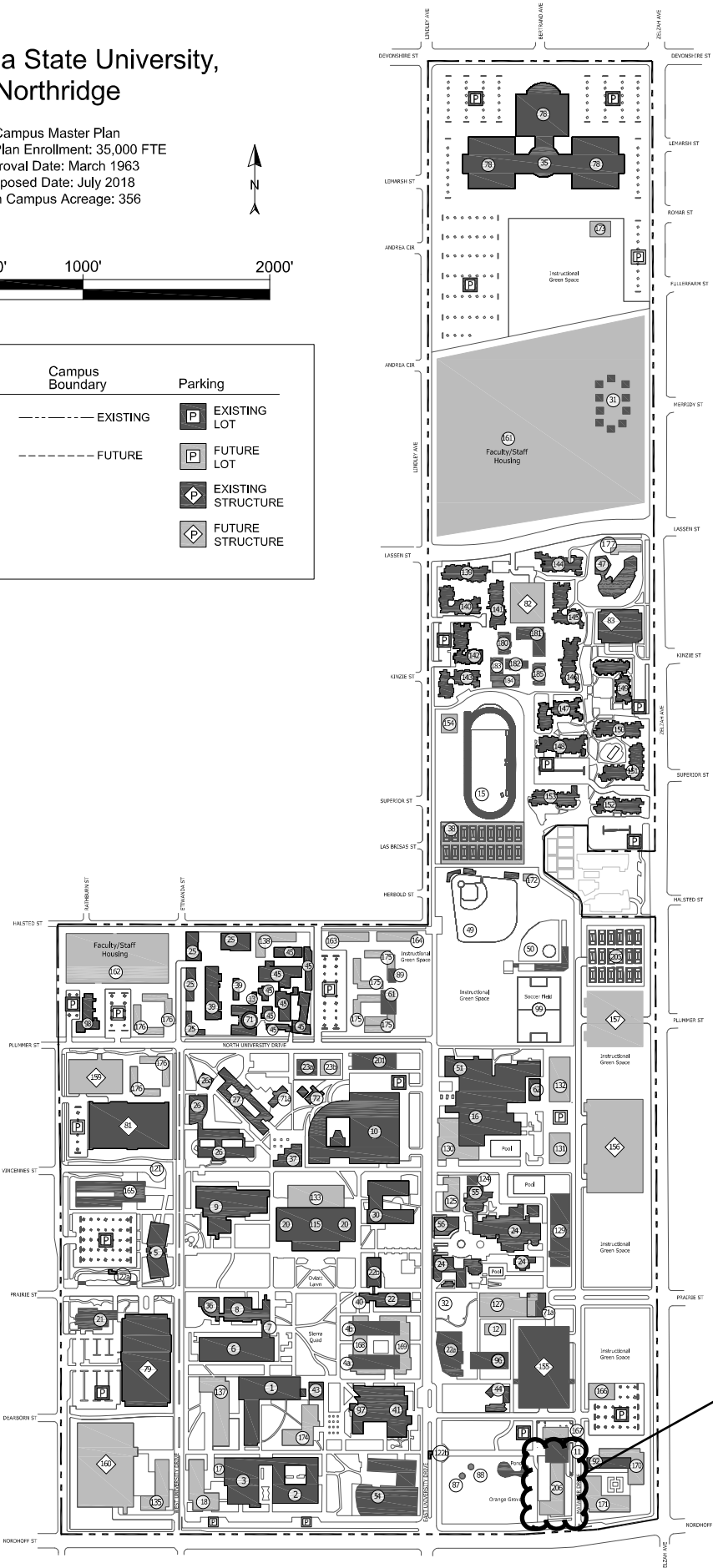
1. The Final Initial Study/Mitigated Negative Declaration has been prepared to address any potential significant environmental impacts and mitigation measures, comments, and responses to comments associated with the Hotel Development project and all discretionary actions related thereto, as identified in the Final Initial Study and Mitigated Negative Declaration.
2. The Final Initial Study/Mitigated Negative Declaration was prepared pursuant to the California Environmental Quality Act and State CEQA Guidelines.
3. This resolution is adopted pursuant to the requirements of Section 21081 of the Public Resources Code and Section 10591 State CEQA Guidelines which require the Board of Trustees to make findings prior to the approval of a project.
4. The Board of Trustees finds that the mitigated project as approved will not have a significant impact on the environment, will be constructed with the recommended mitigation measures as adopted in the Mitigation Monitoring and Reporting Program, and will benefit the California State University.
5. The California State University, Northridge Campus Master Plan Revision dated July 2018 is approved.
6. The chancellor or his designee is requested under Delegation of Authority granted by the Board of Trustees to file the Notice of Determination for the project.

California State University, Northridge

Campus Master Plan
Master Plan Enrollment: 35,000 FTE
Approval Date: March 1963
Proposed Date: July 2018
Main Campus Acreage: 356



Buildings	Campus Boundary	Parking
EXISTING BUILDING	EXISTING	EXISTING LOT
FUTURE BUILDING	FUTURE	FUTURE LOT
TEMPORARY BUILDING		EXISTING STRUCTURE
EXISTING BUILDING NOT IN USE		FUTURE STRUCTURE



California State University, Northridge

Proposed Master Plan

Master Plan Enrollment: 35,000 FTE

Master Plan approved by the Board of Trustees: March 1963

Master Plan Revision approved by the Board of Trustees: July 1965, September 1968, May 1971, March 1972, February 1973, July 1974, July 1976, October 1976, February 1979, May 1982, November 1985, July 1986, November 1986, July 1987, March 1988, July 1988, June 1989, September 1989, March 1990, September 1993, May 1998, March 2006

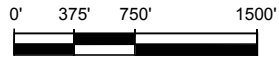
1. Manzanita Hal	57. Lab School / Child and Family Studies	153. Bougainvillea Hal
2. Cypress Hall	61. Matador Hall	154. Athletics/Recreation Support A
3. Nordhoff Hall	62. Racquet Ball Courts	155. Parking Structure (G3)
4a. Live Oak Hall	71. Central Plant	156. Parking Structure (G4)
4b. Eucalyptus Hal	71a. Fuel Cell Satellite Plan	157. Parking Structure (G6)
5. University Hal	72. Master Distribution Facility	159. Parking Structure (B5N)
6. Sierra Hall	73. Student Health Center	160. Parking Structure (B1)
7. Sierra Tower	78. Research/Development Buildings	161. Faculty/Staff Housing, Phase I
8. Jerome Richfield Hall	79. Parking Structure (B3)	162. Faculty/Staff Housing, Phase II
9. Bayramian Hall	81. Parking Structure (B5)	163. Academic Building E1
10. Jacaranda Hall	82. Parking Structure (F9)	164. Academic Building E2
11. University Club	83. Parking Structure (G9)	165. Extended University Commons
12. Greenhouse	87. Solar Observatory	166. Satellite Central Plan/ Fuel Cell
13. Volatile Storage	88. Stellar Observatory	167. University Club/Alumni Center
15. Track and Field	89. Nautilus House	168. Academic Building K
16. Redwood Hall	92. Monterey Hall	169. Academic Building L
17. Nordhoff Hall Addition H	96. Student Health Center	170. Academic Building Y
18. Academic Building H1	97. Bookstore Addition	171. Academic Building Z
20. Oviatt Library Addition	98. Children's Center	172. Athletics/Recreation Support A1
21. Public Safety	99. Soccer Field	173. Athletics/Recreation Support A2
22. Citrus Hall	115. Delmar T. Oviatt Library	174. Academic Building T
22a. Chaparral Hall	121. Transit Center	175. Student Housing
22b. Magnolia Hal	122a. Information Booth	176. Student Housing
23a. Lilac Hall	122b. Information Booth	177. Student Housing
23b. Research Facility 2	124. Sustainability Center	180. Mariposa Hall
24. University Student Union	125. Academic Building S	181. Toyon Hall
25. Corporation Yard Addition	127. Academic Building U	182. Hawthorne Hall
26. Education	129. Student Recreation Ctr.	183. Sycamore Hall
27. Bookstein Hall	130. Redwood Hall Expansion P	184. Ironwood Hall
30. Sequoia Hall	131. Matador Achievement Center, Building Q	185. Shorepine Hall
31. University Village	132. Academic Building G	190. T-22 Water 1
32. Botanical Garden	133. Library Expansion	191. T-22 Water 2
35. Conference Center	135. Academic Building C	201. Sagebrush Hall
36. Sierra Center	137. Sierra Hall Annex	203. President's Residence
37. Arbor Court Food Service	138. Academic Building D	204. Reseda Annex
38. Physical Education Courts	139. Chanterelle Hal	205. Tennis Court
39. Corporation Yard	140. Carragheen Hall	206. Hotel Development
40. Planetarium	141. Woodruff Hall	
41. Bookstore	142. Burdock Hall	
43. Santa Susana Hall	143. Southern Wood Hall	
44. Jeanne M. Chisholm Hal	144. Pacific Willow Hal	
45. Art and Design Center Complex	145. Torrey Pine Hal	
47. Satellite Union	146. Bayberry Hall	
49. Baseball Field	147. Pinion Hal	
50. Softball Field	148. Valley Oak Hall	
51. Brown Western Center for Adaptive Aquatics	149. Lupin Hall	
54. Younes & Soraya Nazarian Center for the Performing Arts	150. Sagura Hall	
55. Plaza Del Sol Hal	151. Heather Hall	
56. University Student Union Expansion	152. Rose Crown Hall	

LEGEND:
Existing Facility / Proposed

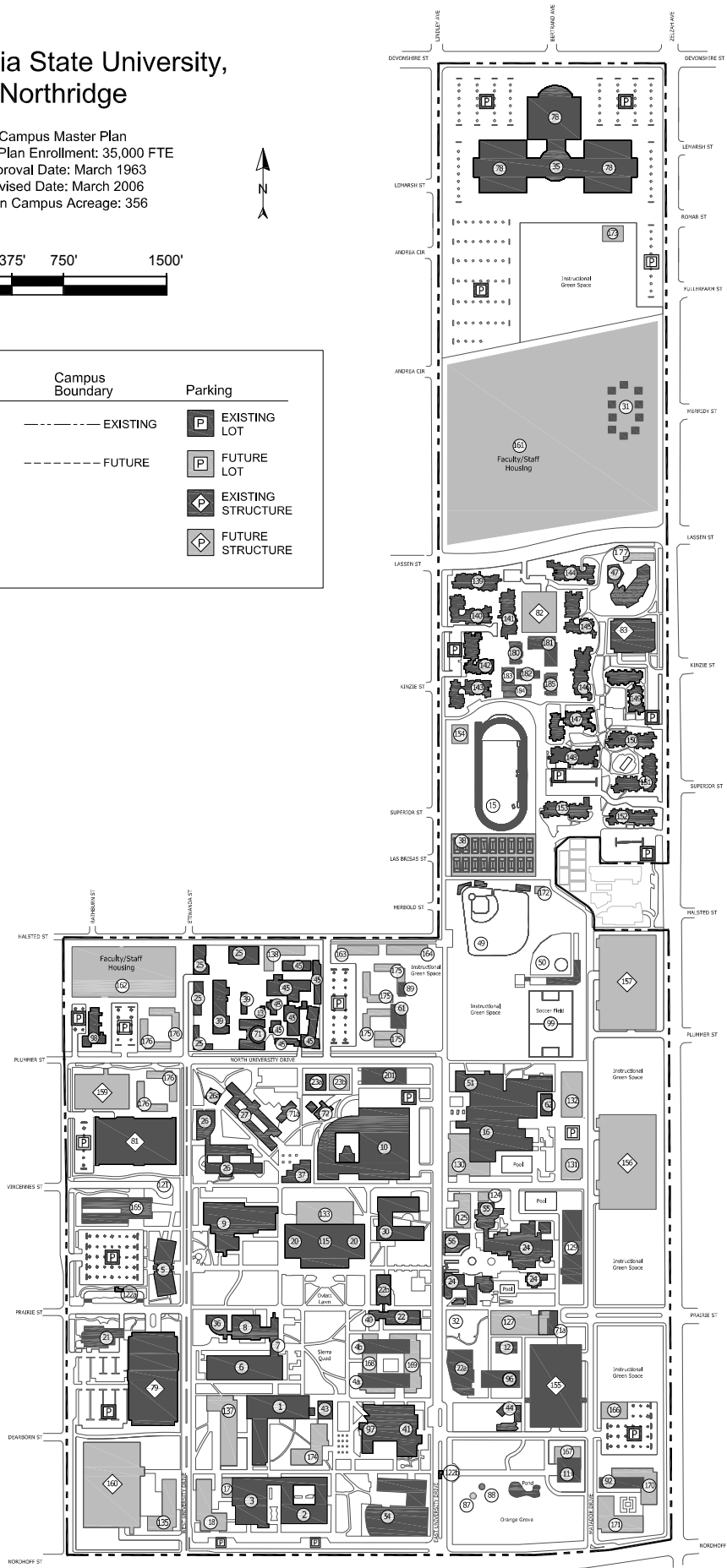
NOTE: Existing building numbers correspond with building numbers in the Space and Facilities Data Base (SFDB)

California State University, Northridge

Campus Master Plan
Master Plan Enrollment: 35,000 FTE
Approval Date: March 1963
Revised Date: March 2006
Main Campus Acreage: 356



Buildings	Campus Boundary	Parking
EXISTING BUILDING	EXISTING	EXISTING LOT
FUTURE BUILDING	FUTURE	FUTURE LOT
TEMPORARY BUILDING		EXISTING STRUCTURE
EXISTING BUILDING NOT IN USE		FUTURE STRUCTURE



California State University, Northridge

Master Plan Enrollment: 35,000 FTE

Master Plan approved by the Board of Trustees: March 1963

Master Plan Revision approved by the Board of Trustees: July 1965, September 1968, May 1971, March 1972, February 1973, July 1974, July 1976, October 1976, February 1979, May 1982, November 1985, July 1986, November 1986, July 1987, March 1988, July 1988, June 1989, September 1989, March 1990, September 1993, May 1998, March 2006

1. Manzanita Hall	56. University Student Union Expansion	150. Sagura Hall
2. Cypress Hall	57. Lab School/Child and Family Studies	151. Heather Hall
3. Nordhoff Hall	61. Matador Hall	152. Rose Crown Hall
4a. Live Oak Hall	62. Racquet Ball Courts	153. Bougainvillea Hall
4b. Eucalyptus Hall	71. Central Plant	154. Athletics/Recreation Support A
5. University Hall	71a. Cooling Towers	155. Parking Structure (G3)
6. Sierra Hall	71b. Fuel Cell Satellite Plant	156. Parking Structure (G4)
7. Sierra Tower	72. Master Distribution Facility	157. Parking Structure (G6)
8. Jerome Richfield Hall	73. Student Health Center	159. Parking Structure (B5N)
9. Bayramian Hall	78. Research/Development Buildings	160. Parking Structure (B1)
10. Jacaranda Hall	79. Parking Structure (B3)	161. Faculty/Staff Housing, Phase I, II, & III
11. University Club	81. Parking Structure (B5)	162. Faculty/Staff Housing
12. Greenhouse	82. Parking Structure (F9)	163. Academic Building E1
13. Volatile Storage	83. Parking Structure (G9)	164. Academic Building E2
15. Track and Field	87. Solar Observatory	165. Extended Learning
16. Redwood Hall	88. Stellar Observatory	166. Satellite Central Plant/Fuel Cell
17. Nordhoff Hall Addition H	89. Nautilus House	167. University Club/Alumni Center
18. Academic Building H1	92. Monterey Hall	168. Academic Building K
20. Oviatt Library Addition	96. Student Health Center	169. Academic Building L
21. Public Safety	97. Bookstore Addition	170. Academic Building Y
22. Citrus Hall	98. Children's Center	171. Academic Building Z
22a. Chaparral Hall	99. Soccer Field	172. Athletics/Recreation Support A1
22b. Magnolia Hall	115. Delmar T. Oviatt Library	173. Athletics/Recreation Support A2
23a. Lilac Hall	121. Transit Center	174. Academic Building T
23b. Research Facility 2	122a. Information Booth	175. Student Housing
24. University Student Union	122b. Information Booth	176. Student Housing
25. Corporation Yard Addition	124. AS Sustainability Center	177. Student Housing
26. Education	125. Academic Building S	180. Mariposa Hall
27. Bookstein Hall	127. Academic Building U	181. Toyon Hall
28. Athletics Building	129. Student Recreation Center	182. Hawthorne Hall
30. Sequoia Hall	130. Redwood Hall Expansion P	183. Sycamore Hall
31. University Village	131. Academic/Administration Building Q	184. Ironwood Hall
32. Botanical Garden	132. Academic Building G	185. Shorepine Hall
35. Conference Center	133. Library Expansion	190. T-22 Water 1
36. Sierra Center	135. Academic Building C	191. T-22 Water 2
37. Arbor Court Food Service	137. Sierra Hall Annex	201. Sagebrush Hall
38. Physical Education Courts	138. Academic Building D	203. President's Residence
39. Corporation Yard	139. Chanterelle Hall	
40. Planetarium	140. Carragheen Hall	
41. Bookstore	141. Woodruff Hall	
43. Santa Susana Hall	142. Burdock Hall	
44. Jeanne M. Chisholm Hall	143. Southern Wood Hall	
45. Art and Design Center Complex	144. Pacific Willow Hall	
47. Satellite Union	145. Torrey Pine Hall	
49. Baseball Field	146. Bayberry Hall	
50. Softball Field	147. Pinion Hall	
51. Brown Western Center for Adaptive Aquatics	148. Valley Oak Hall	
54. Valley Performing Arts Center	149. Lupin Hall	
55. Plaza Del Sol Performance Hall		

LEGEND:
Existing Facility / Proposed Facility

NOTE: Existing building numbers correspond with building numbers in the Space and Facilities Data Base (SFDB)

COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS

California State University Maritime Academy Master Plan Revision with Enrollment Ceiling Increase

Presentation By

Elvyra F. San Juan
Assistant Vice Chancellor
Capital Planning, Design and Construction

Summary

The California State University Board of Trustees requires that every campus have a long range physical master plan, showing existing and anticipated facilities necessary to accommodate a specified academic year full-time equivalent student enrollment. The Board of Trustees serves as the Lead Agency as defined in the California Environmental Quality Act (CEQA) and as such approves significant changes to the master plan and ensures compliance with the California Environmental Quality Act by taking action to certify required CEQA compliance actions.

This agenda item requests the following actions by the Board of Trustees with regard to California State University Maritime Academy:

- Certify the Final Environmental Impact Report (FEIR) dated May 2018.
- Approve the proposed Campus Master Plan revision dated July 2018 to increase the enrollment ceiling to 2,200 full-time equivalent students (FTE¹).

The Board of Trustees must certify that the FEIR is adequate and complete under CEQA in order to approve the master plan revision. The FEIR has determined that the proposed master plan revision would result in significant and unavoidable impacts to campus cultural resources concerning the demolition or renovation of potentially historic buildings. Therefore, a Statement of Overriding Considerations is required to address these significant and unavoidable impacts. The FEIR with Findings of Fact and Statement of Overriding Considerations, and the environmental Mitigation Measures are available for review by the board and the public at: <https://www.csum.edu/web/university-planning/campus-master-plan>.

Attachment “A” is the proposed master plan. Attachment “B” is the existing master plan, with the last revision approved by the Board of Trustees in May 2002.

¹ Campus master plan ceilings are based on academic year full-time equivalent student (FTE) enrollment excluding students enrolled in such off-site classes and on-line instruction.

Campus Master Plan

The proposed Campus Master Plan revision is part of a comprehensive strategic planning effort to fulfill the campus vision, mission, and core values. Implementation of the proposed Campus Master Plan revision would result in an expansion of campus facilities within the existing campus boundaries to include minor land acquisitions detailed in the plan. These changes are necessary to meet the growing needs of students, faculty, and staff. Campus enrollment is anticipated to double from a total of 1,100 FTE in the 2017-2018 school year to 2,200 FTE by 2032.

Implementation of the master plan would result in the demolition or renovation of existing buildings and the construction of new buildings, as well as associated improvements to the overall campus environment. Supplemental development, such as parking, pedestrian and vehicular circulation system improvements, and infrastructure upgrades are also included to support future development and growth. A new pier extending into Morrow Cove is also under consideration.

Implementation of the proposed Campus Master Plan revision would eventually result in the demolition of approximately 141,000 gross square feet (GSF) of building area, and the addition of approximately 621,000 GSF of building area. The number of students accommodated within on-campus student housing facilities is also planned to increase. The facilities proposed as part of the proposed master plan would be constructed in three phases, with the first phase of high priority projects occurring over the next five years (near term) through approximately 2022.

The major elements of the proposed Campus Master Plan revision are described below.

Facilities: Approximately 141,000 GSF of building area will be demolished. New building area of approximately 621,000 GSF will provide for academic, administrative, and residential spaces. New facilities will include three academic buildings, Marine Programs, Cal Maritime Extension, and a Facilities replacement building. The three academic buildings will house specialty libraries replacing the existing library which is included among the buildings to be demolished. Two existing buildings, Mayo Hall (#14²) and Rizzo Auditorium (#13), are proposed to be renovated and additions provided.

Housing: The number of students accommodated within on-campus student housing facilities is planned to increase from 586 to 1,530 to help meet the Cal Maritime goal of housing a minimum of 80 percent of students on campus. The plan provides for the replacement of 451 beds and the addition of 1,079 new beds.

Circulation: Improvements to campus circulation emphasize mobility and the pedestrian experience while also accommodating vehicular and parking needs. This includes a pedestrian only academic core, improved pedestrian access and routes throughout campus, additional bike

² The facility number shown on the master plan map and recorded in the Space and Facilities Database.

routes and related facilities, the creation of a waterfront promenade on Morrow Cove Drive, additional parking facilities at the campus perimeter, and the implementation of a campus shuttle system.

Infrastructure: Improvements and enhancements to the campus infrastructure to address the increase in demand generated by the new facilities.

Proposed Revisions

Proposed significant changes to the existing Campus Master Plan are shown on Attachment A and are noted below:

- Hexagon 1:* Residence Hall 1 – West Campus (#64)
- Hexagon 2:* Administration (#68)
- Hexagon 3:* Academic Building B/Learning Commons 2 (#57)
- Hexagon 4:* Facilities (#59)
- Hexagon 5:* Residence Hall 3 – West Campus (#66)
- Hexagon 6:* Marine Programs (#58)
- Hexagon 7:* Academic Building C/Learning Commons 3 (#61)
- Hexagon 8:* Pier 2 (#12A)
- Hexagon 9:* Rizza Auditorium Addition (#13A)
- Hexagon 10:* Academic Building A/Learning Commons 1 (#56)
- Hexagon 11:* Lower Residence Hall Replacement (#63)
- Hexagon 12:* Upper Residence Hall Replacement (#67)
- Hexagon 13:* Residence Hall 2 – West Campus (#65)
- Hexagon 14:* Cal Maritime Extension (#62)

Near Term Horizon Implementation

The campus facilities and improvements pursuant to the proposed Campus Master Plan revision will be developed incrementally over the next 14 years. The facilities to be developed in the near term include a renovation/addition project for Mayo Hall (#14); demolition of the existing Residence Halls (#17, #18, #19) and construction of a new Lower Residence Hall Replacement building (#63) in the same location; relocation of existing Student Services Center uses into the newly renovated Mayo Hall and demolition of the Student Services Center Building (#16); and construction of the new Academic Building A/Learning Commons Part 1 (#56).

California Environmental Quality Act (CEQA) Action

A Final Environmental Impact Report has been prepared to analyze the potential significant environmental effects of the proposed Campus Master Plan in accordance with CEQA requirements and State CEQA Guidelines. The FEIR is presented to the Board of Trustees for review and certification. The Draft EIR was distributed for comment for a 45-day period concluding on April 2, 2018. The final documents are available online at:
<https://www.csum.edu/web/university-planning/campus-master-plan>.

The FEIR is a “Program EIR” with near term projects under CEQA Guidelines, Sections 15161 and 15168. A Program EIR is an EIR prepared on a series of actions that can be characterized as one large project and consists of a series of actions and improvements. The proposed Campus Master Plan revision will be implemented over time to the planning horizon year 2032. A Program EIR allows such actions and improvements to be approved, provided that the effects of such projects were examined in the Program EIR, and no new effect could occur or no new mitigation measure would be required upon implementation of the subsequent action or improvement. At the time each facility improvement or other action pursuant to the Campus Master Plan is carried forward, each individual action or improvement will be reviewed to determine whether the Program EIR fully addresses the potential impacts and identified appropriate mitigation measures.

Issue areas are fully discussed and impacts have been analyzed to the extent possible. Where a potentially significant impact is identified, mitigation measures have been proposed to reduce the impact. The project provides for many environmental benefits such as reducing vehicle miles travelled and improving pedestrian and bicycle circulation.

As noted however, the FEIR concluded that the project would result in a significant and unavoidable impact relating to cultural resources as the implementation of the Master Plan would result in the demolition of some of the early campus construction, including the Staff Residences (1946), the upper Residence Hall (1953), the Administration Building (1958) and other buildings over 50 years old during in Phases 2 and 3 of the Master Plan buildout . While a mitigation measure has been included that requires an evaluation of the significance of the building prior to demolition and consultation with the State Historic Preservation Officer if appropriate, demolition could result in a substantial adverse change to the historic significance of individual structures that qualify as historical resources. This impact would therefore remain significant and unavoidable even with the planned mitigation measures.

Under such circumstances, CEQA requires the decision-making agency to balance, as applicable, the economic, legal, social, technological, or other benefits of the project against its unavoidable environmental risks when determining whether to approve a project. If the specific benefits of the project outweigh the unavoidable adverse environmental effects, those effects may be considered

"acceptable" and the agency is then required to adopt a Statement of Overriding Considerations in order to approve the project. Accordingly, because the FEIR has determined that the project would result in significant and unavoidable effects, a Statement of Overriding Considerations is required to address this significant and unavoidable impact.

Issues Identified Through Public Review of the Draft EIR

Comment letters were received from the California Department of Fish and Wildlife and California Department of Transportation (Caltrans). A summary of the response to the comments which are included in the Final EIR documentation is provided below.

California Department of Fish and Wildlife provided recommendations for additions to mitigation measures identified in the Draft EIR related to the removal of vegetation and bat roosts.

CSU Response: The mitigation measure recommendation has been incorporated into the Final EIR.

California Department of Transportation (Caltrans) provided a comment letter recommending annual monitoring by an onsite transportation demand management (TDM) coordinator and enumerated existing regulations and requirements in regard to mitigation and permitting.

CSU Response: The Mitigation Monitoring and Reporting Program (MMRP) will be prepared to ensure the identification and implementation of appropriate TDM strategies. Cal Maritime will continue to comply with all applicable regulations and requirements and will be responsible for implementing mitigation measures.

Project Alternatives

The alternatives considered to the project include the following:

Alternative 1: No Project

The "No Project" alternative assumes that the proposed Campus Master Plan is not adopted or implemented and any future development would occur within the campus as allowed under the current master plan. The total amount of space that would result from implementation of the "No Project" alternative would decrease to approximately 395,523 GSF based on a review of the 2002 Master Plan projections. It is assumed that the student population would not increase, as the 2002 Master Plan called for a total of 1,110 FTE. CSUMA's current FTE is 1,100 supported by 319 staff and faculty members.

Alternative 2: Reduced Project

The “Reduced Project” alternative is similar to the proposed Campus Master Plan, as it includes the construction, demolition, and renovation of buildings on campus to accommodate 2,200 FTE and 616 faculty and staff by 2032. All of the buildings and facilities in the proposed Campus Master Plan would be developed with the exception of the proposed pier considered for construction in Phase 3.

Similarly, all of the existing buildings that would be demolished or renovated in the “Reduced Project” alternative are the same as those in the proposed Campus Master Plan. However, in the “Reduced Project” alternative, the placement of Parking Lot N in the proposed campus master plan would be redesigned to avoid potential wetlands in the southeast corner of the site. All mitigation measures identified for the proposed Campus Master Plan in this Draft EIR would be applicable to the “Reduced Project” alternative.

Alternative 3: Revised Project

The “Revised Project” alternative would generally include the same level of development as the proposed Campus Master Plan at buildout but would avoid demolishing or materially altering buildings that may be eligible for listing in the California Register of Historical Resources or the National Register of Historic Places resulting in avoidance of a significant unavoidable impact to cultural resources. However, this alternative would not achieve all of the project objectives in two respects. The alternative would retain the current Administration Building and thus not provide for expansion of administrative space which is necessary to provide support to anticipated enrollment growth. In addition, the sites containing the existing Administration Building and staff residences would continue to be underutilized property on the campus.

Among the alternatives considered, the “Revised Project” alternative is considered the environmentally superior alternative to the proposed project. However, this alternative would not meet the project objectives to the same degree as the proposed Campus Master Plan.

Recommendation

The following resolution is presented for approval:

RESOLVED, by the Board of Trustees of the California State University, that:

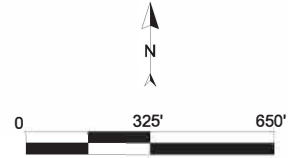
1. The Final Environmental Impact Report (FEIR) for the California State University Maritime Academy Campus Master Plan has addressed any potentially significant environmental impacts, mitigation measures, and project alternatives, comments, and responses to comments associated with approval of the proposed Campus Master Plan revision pursuant to the requirements of the California Environmental Quality Act and State CEQA Guidelines.

2. The FEIR addresses the proposed Campus Master Plan revision and all discretionary actions related to the project as identified in the FEIR.
3. This resolution is adopted pursuant to the requirements of Section 21081 of Public Resources Code and Section 15091 of the State CEQA Guidelines which require that the Board of Trustees make findings prior to the approval of a project.
4. The Board of Trustees hereby adopts the Findings of Fact and Mitigation Monitoring and Reporting Program, including all mitigation measures identified therein, for Agenda Item 4 of the July 24, 2018 meeting of the Board of Trustees' Committee on Campus Planning, Buildings and Grounds, which identifies the specific impacts of the proposed Campus Master Plan and related mitigation measures, which are hereby incorporated by reference.
5. The Board of Trustees has adopted the Findings of Fact and Statement of Overriding Considerations that outweigh certain remaining significant and unavoidable impacts to cultural resources.
6. The FEIR has identified potentially significant impacts that may result from implementation of the proposed Campus Master Plan revision. However, the Board of Trustees, by adopting the Findings of Fact, finds that the inclusion of certain mitigation measures as part of the project approval will reduce most, but not all, of those effects to less than significant levels. Those impacts which are not reduced to less than significant levels are identified as significant and unavoidable and are overridden due to specific project benefits to the CSU identified in the Findings of Fact and Statement of Overriding Considerations.
7. Prior to the certification of the FEIR, the Board of Trustees reviewed and considered the above-mentioned FEIR, and finds that the FEIR reflects the independent judgment of the board. The Board of Trustees hereby certifies the FEIR for the project as complete and adequate in that the FEIR addresses all potentially significant environmental impacts of the project and fully complies with the requirements of CEQA and the CEQA Guidelines. For the purpose of CEQA and the CEQA Guidelines, the administrative record of proceedings for the project includes the following:
 - a. The 2018 Draft EIR for the California State University Maritime Academy Campus Master Plan;

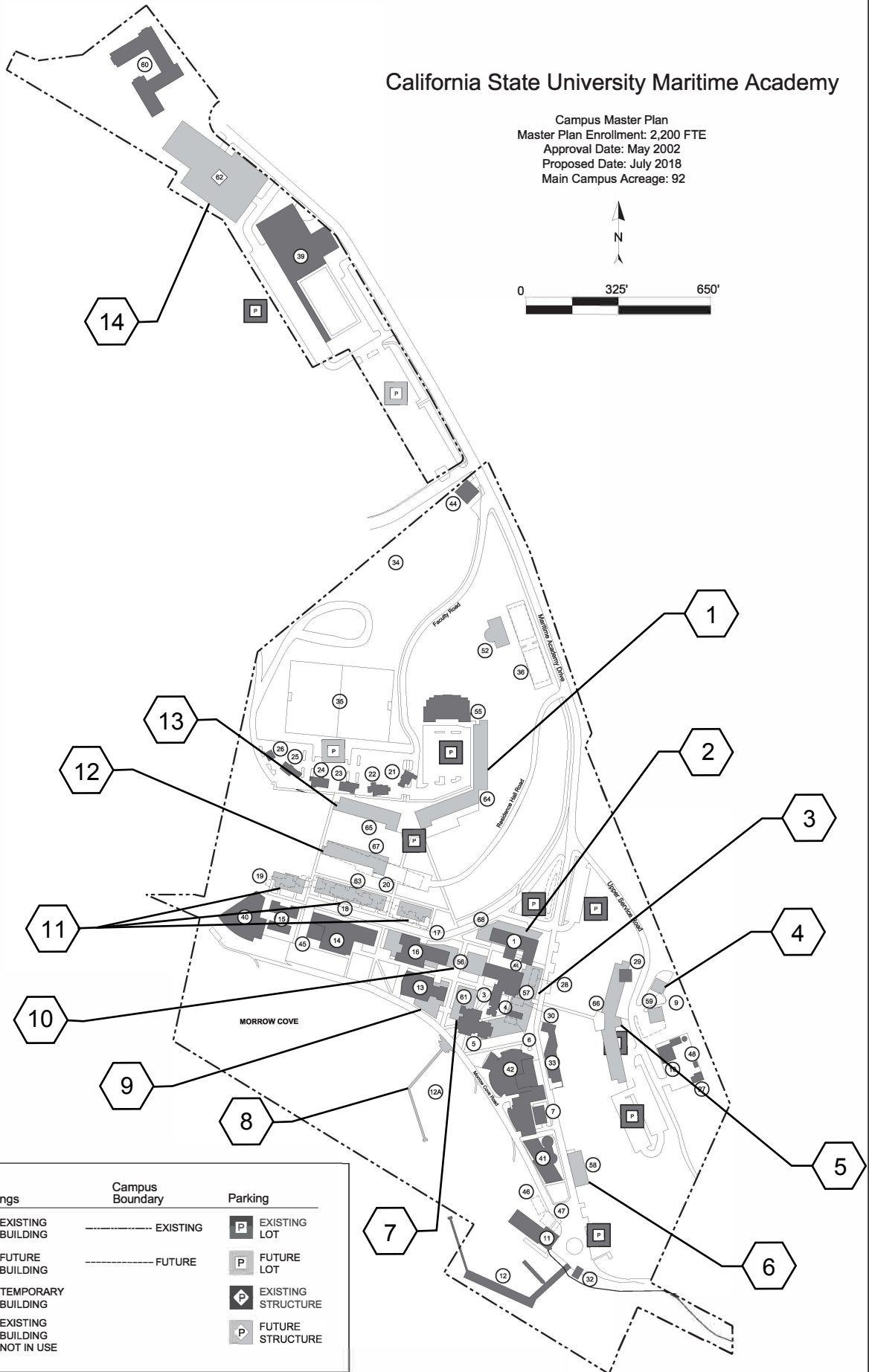
- b. The Final EIR, including comments received on the Draft EIR, and responses to comments;
 - c. The proceedings before the Board of Trustees relating to the subject master plan revision, including testimony and documentary evidence introduced at such proceedings; and
 - d. All attachments, documents incorporated, and references made in the documents as specified in items (a) through (c) above.
- 8. The Board of Trustees hereby certifies the FEIR for the California State University Maritime Academy Campus Master Plan dated May 2018 as complete and in compliance with CEQA.
- 9. The California State University Maritime Academy Campus Master Plan Revision dated July 2018 is approved.
- 10. The chancellor or his designee is requested under Delegation of Authority granted by the Board of Trustees to file the Notice of Determination for the Final Environmental Impact Report for the California State University Maritime Academy Campus Master Plan.

California State University Maritime Academy

Campus Master Plan
 Master Plan Enrollment: 2,200 FTE
 Approval Date: May 2002
 Proposed Date: July 2018
 Main Campus Acreage: 92



Buildings	Campus Boundary	Parking
EXISTING BUILDING	EXISTING	EXISTING LOT
FUTURE BUILDING	FUTURE	FUTURE LOT
TEMPORARY BUILDING		EXISTING STRUCTURE
EXISTING BUILDING NOT IN USE		FUTURE STRUCTURE



California State University Maritime Academy

Proposed Master Plan Revision: July 2018

Master Plan Enrollment: 2,200 FTE

Master Plan approved by the Board of Trustees: May 2002

Master Plan Revision approved by the Board of Trustees: January 2013, January 2018

- | | |
|---|---|
| 1. Administration | 55. McAllister Hall |
| 2. Classroom Building | 56. <i>Academic Building A/Learning Commons 1</i> |
| 3. Faculty Offices | 57. <i>Academic Building B/Learning Commons 2</i> |
| 4. ABS Lecture Hall | 58. <i>Marine Programs</i> |
| 5. Library | 59. <i>Facilities</i> |
| 6. Archive Building | 60. Northern Residence Hall |
| 7. Steam Plant Simulator | 61. <i>Academic Building C/Learning Commons 3</i> |
| 9. Receiving | 62. <i>Cal Maritime Extension</i> |
| 10. Physical Plant | 63. <i>Lower Residence Hall Replacement</i> |
| 11. Seamanship Building | 64. <i>Residence Hall 1 - West Campus</i> |
| 12. Pier | 65. <i>Residence Hall 2 - West Campus</i> |
| 12A. <i>Pier 2</i> | 66. <i>Residence Hall 3 - West Campus</i> |
| 13. Rizza Auditorium | 67. <i>Upper Residence Hall Replacement</i> |
| 13A. <i>Rizza Auditorium Addition</i> | 68. <i>Administration</i> |
| 14. Mayo Hall | |
| 15. Student Center | |
| 16. Student Services | |
| 17. Residence Hall "A" | |
| 18. Residence Hall "B" | |
| 19. Residence Hall "C" | |
| 20. Residence Hall | |
| 21. The Charlotte Felton House
(Admissions Building) | |
| 22. President's Residence | |
| 23. Staff Housing 3 | |
| 24. Staff Housing 4 | |
| 25. Staff Housing 5 | |
| 26. Field House | |
| 27. Storage-Plant Operations | |
| 28. Information Technology | |
| 29. Auto Shop | |
| 30. Classroom Modular II | |
| 32. Seamanship Annex | |
| 33. Laboratory Building | |
| 34. Mini Park | |
| 35. Athletic Field | |
| 36. All Sports Courts | |
| 39. Physical Education/Aquatics Survival Center | |
| 40. Dining Center | |
| 41. Simulation Center | |
| 42. Technology Center | |
| 43. Career Center Modular | |
| 44. Police Department | |
| 45. Bookstore | |
| 46. Leadership Development Modular | |
| 47. Naval Science Modular | |
| 48. Trades Shop Modular | |

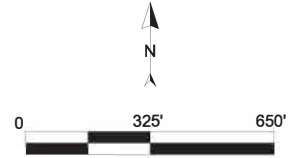
LEGEND:

Existing Facility / *Proposed Facility*

NOTE: Existing building numbers correspond with building numbers in the Space and Facilities Data Base (SFDB)

California State University Maritime Academy

Campus Master Plan
 Master Plan Enrollment: 1,100 FTE
 Approval Date: May 2002
 Revised Date: January 2018
 Main Campus Acreage: 92



Buildings	Campus Boundary	Parking
EXISTING BUILDING	EXISTING	EXISTING LOT
FUTURE BUILDING	FUTURE	FUTURE LOT
TEMPORARY BUILDING		EXISTING STRUCTURE
EXISTING BUILDING NOT IN USE		FUTURE STRUCTURE



California State University Maritime Academy

Master Plan Enrollment: 1,100 FTE

Master Plan approved by the Board of Trustees: May 2002

Master Plan Revision approved by the Board of Trustees: January 2013, January 2018

- | | |
|---|--|
| 1. Administration | 51. <i>Receiving</i> |
| 2. Classroom Building | 52. <i>Continuing Maritime Education</i> |
| 3. Faculty Offices | 53. <i>President's Residence</i> |
| 4. ABS Lecture Hall | 54. <i>Residential Village</i> |
| 5. Library | 55. McAllister Hall |
| 6. Archive Building | 56. <i>Student Services Building</i> |
| 7. Steam Plant Simulator | 57. <i>Learning Commons</i> |
| 9. Receiving | 58. <i>Academic Building</i> |
| 10. Physical Plant | 60. Northern Residence Hall |
| 11. Seamanship Building | |
| 12. Pier | |
| 13. Auditorium | |
| 14. Gymnasium | |
| 15. Student Center | |
| 16. Student Services | |
| 17. Residence Hall "A" | |
| 18. Residence Hall "B" | |
| 19. Residence Hall "C" | |
| 20. Residence Hall | |
| 21. The Charlotte Felton House
(Admissions Building) | |
| 22. President's Residence | |
| 23. Staff Housing 3 | |
| 24. Staff Housing 4 | |
| 25. Staff Housing 5 | |
| 26. Field House | |
| 27. Storage-Plant Operations | |
| 28. Information Technology | |
| 29. Auto Shop | |
| 30. Classroom Modular II | |
| 32. Seamanship Annex | |
| 33. Laboratory Building | |
| 34. Mini Park | |
| 35. Athletic Field | |
| 36. All Sports Courts | |
| 39. Physical Education/Aquatics Survival Center | |
| 40. Dining Center | |
| 41. Simulation Center | |
| 42. Technology Center | |
| 43. Career Center Modular | |
| 44. Police Department | |
| 45. Bookstore | |
| 46. Leadership Development Modular | |
| 47. Naval Science Modular | |
| 48. Trades Shop Modular | |
| 49. <i>Marine Programs</i> | |

LEGEND:

Existing Facility / *Proposed Facility*

NOTE: Existing building numbers correspond with building numbers in the Space and Facilities Data Base (SFDB)

COMMITTEE ON CAMPUS PLANNING, BUILDING AND GROUNDS

Endorsement of City of San Diego Ballot Initiative: SDSU West Campus Research Center, Stadium and River Park Initiative

Presentation By

Adela de la Torre
President
San Diego State University

Steve Relyea
Executive Vice Chancellor and
Chief Financial Officer

Summary

This agenda item requests endorsement by the California State University Board of Trustees of a City of San Diego November 2018 ballot initiative allowing the sale of approximately 132 acres of real property situated in the City of San Diego at 9449 Friars Road (site of the SDCCU Stadium, formerly Qualcomm Stadium) to San Diego State University (SDSU) for Bona Fide Public Purposes. The ballot measure is called the “SDSU West Campus Research Center, Stadium and River Park Initiative” (Initiative).

SDSU presented an information item to the Board of Trustees at the November 2017 meeting identifying the due diligence process and initial concept for potential use of the site to support the university’s education and athletics program. If the Initiative is approved by the voters in November 2018, the Board of Trustees may be requested at future meetings to consider the approval of 1) the purchase of the property from the City of San Diego, 2) a comprehensive Master Plan revision, 3) related CEQA actions for the Campus Master Plan, subject to scoping meeting requirements as well as public review and comment period, and 4) a series of public/private partnership projects to carry out aspects of the development.

Initiative Background

The Friends of SDSU was formed in September 2017 as a group of alumni, community members and San Diegans, operating independently of SDSU, to develop a ballot initiative (Attachment A) that would allow the City of San Diego to sell the “Existing Stadium Site,” also known as the “Qualcomm Site” to SDSU. On January 16, 2018, over 100,000 signatures (50 percent more than required) were submitted to the San Diego County Registrar of Voters for qualification. The city clerk certified the signatures on Thursday, February 15, 2018. A competing ballot measure, “San Diego River Park and Soccer City Initiative,” has also qualified for the November 2018 ballot.

Initiative Details

The Initiative amends the City of San Diego Municipal Code, and authorizes, directs and provides means for the City to sell approximately 132 acres to San Diego State University for Bona Fide Public Purposes. The sale will be upon such terms and timing as the City Council deems fair, equitable and in the public interest and pursuant to review and approval by the Board of Trustees, subject to conditions in the Initiative.

Nothing in the Initiative abrogates, or is intended to abrogate, the authority of the Board of Trustees of the California State University if the Initiative is approved. Further, the Initiative does not obligate the Trustees to engage in this property purchase transaction should voter approval be obtained.

The Initiative is included as Attachment A in its entirety and includes development of the following:

1. A 35,000-seat Joint Use Stadium for SDSU Division 1 collegiate football, Professional Sports Partners, and adaptable for the National Football League,
2. Facilities for educational, research, entrepreneurial, and technology programs within a vibrant mixed-used campus village and research park, constructed in phases, and
3. Open space for use by the community and SDSU including a River Park, among other improvements.

Benefits of the Initiative

The primary benefit of the initiative is to provide a location for SDSU to grow, prosper and continue to meet regional higher education needs and to serve the public good. Benefits to the community include development of a plan through an open and participative process and a commitment to developing and maintaining park, recreational and open space while increasing its economic impact to the region. Benefits to the city include a location to nurture the local innovation economy, increase employment opportunities, add affordable and workforce housing, and increase tax revenues from residential, retail and co-located corporate tenants. Today, SDSU generates over \$5.6 billion annually in economic impact.

Estimated Timeline/Next Steps

Following successful approval of the Initiative by voters, SDSU will negotiate with the city on the conditions of the sale of real property subject to the conditions stated in the Initiative and subject to Board of Trustees review and approval. It is noted that the Initiative contains baseline terms and conditions for the purchase of the property which cannot be amended or discarded after the Initiative receives voter approval. Additional future actions that would come to the Board for consideration include the Campus Master Plan revision and certification of the Environmental Impact Report subject to the outcome of the ballot measure(s).

Recommendation

The following resolution is presented for approval:

RESOLVED, by the Board of Trustees of the California State University, that:

1. The Board of Trustees endorse the SDSU West Campus Research Center, Stadium, and River Park ballot initiative.

INITIATIVE MEASURE TO BE SUBMITTED DIRECTLY TO THE VOTERS

To the Honorable City Council of the City of San Diego:

We the undersigned registered voters of the City of San Diego, California, by this petition hereby respectfully propose the following legislative act be adopted by the City Council or submitted to the registered voters of the City of San Diego for their adoption or rejection:

The People of the City of San Diego do ordain:

SECTION 1. Title.

This initiative measure (Initiative) shall be known and may be cited as the “SDSU West Campus Research Center, Stadium and River Park Initiative.”

SECTION 2. Purpose, Intent, and Findings.

A. Purpose and Intent. The People of the City of San Diego find and declare that our purpose and intent in enacting the Initiative is to:

1. Adopt a new legislative policy of the City of San Diego (City) authorizing, directing, and providing the means for the sale of the approximately 132 acres of real property situated in the City at 9449 Friars Road, between Interstate 15 (I-15) and Interstate 8 (I-8), as reflected on the site map attached hereto as Section 8, Exhibit “A”) (Existing Stadium Site), to San Diego State University (SDSU) for Bona Fide Public Purposes; provided, however, that:

(a) Such sale shall be at such price and upon such terms and timing as the City Council shall deem to be fair and equitable and in the public interest, and

(b) Such sale will create jobs and economic synergies in the City and improve the quality of life for Mission Valley residents through development of the following:

- (i) A Joint Use Stadium for SDSU Division 1 collegiate football and other Potential Sports Partners, including but not limited to professional, premier, or Major League Soccer (MLS) and adaptable for the National Football League (NFL);
- (ii) River park, walking and biking paths or trails, and associated open space for use by all members of the public;
- (iii) Passive and active recreation space, community and neighborhood parks;
- (iv) Practice, intramural, intermural, and recreation fields;
- (v) Facilities for educational, research, entrepreneurial, and technology programs within a vibrant mixed-used campus village and research park that is constructed in phases and comprised of:
 - a) Academic and administrative buildings and classrooms;
 - b) Commercial, technology, and office space, compatible and synergistic with SDSU’s needs, to be developed through SDSU-private partnerships, and with such uses contributing to sales tax

and possessory interest tax, as applicable, to the City;

- c) Complementary retail uses to serve neighborhood residents and businesses and create an exciting game-day experience for SDSU football fans and other Potential Sports Partners, and with such retail uses contributing to sales tax and possessory interest tax, as applicable, to the City;
- d) Hotel(s) to support visitors to campus and stadium-related events, provide additional meeting and conference facilities, and serve as an incubator for graduate and undergraduate students in SDSU's L. Robert Payne School of Hospitality and Tourism Management; and with such uses contributing to sales taxes, possessory interest taxes, and transient occupancy taxes, as applicable, to the City;
- e) Faculty and staff housing to assist in the recruitment of nationally recognized talent; and with such uses contributing to possessory interest taxes, as applicable, to the City;
- f) Graduate and undergraduate student housing to assist athlete and student recruitment; and with such uses contributing to possessory interest taxes, as applicable, to the City;
- g) Apartment-style homes for the local community interested in residing in proximity to a vibrant university village atmosphere; and with such uses contributing to possessory interest taxes, as applicable, to the City;
- h) Other market-rate, workforce and affordable homes in proximity to a vibrant university village atmosphere; and with such uses contributing to possessory interest taxes, as applicable, to the City; and
- i) Trolley and other public transportation uses and improvements to minimize vehicular traffic impacts in the vicinity.

2. Implement this legislative policy by amending the San Diego Municipal Code to add Section 22.0908 to Chap. 2, Art. 2, Div. 9.

B. Findings. The People find, declare, and reason as follows:

1. The People of the City of San Diego desire to authorize and direct the sale of the Existing Stadium Site to SDSU, but only if such sale is at such price and upon such terms as the City Council shall deem to be fair and equitable.
2. In arriving at the Fair Market Value, the City may fairly consider various factors, adjustments, deductions, and equities including, but not limited to: the costs for demolition, dismantling, and removal of the Existing Stadium; the costs associated with addressing current flooding concerns; the costs of existing contamination; the costs for revitalizing and restoring the adjacent River Park and the costs of avoiding, minimizing, and mitigating impacts to biota and riparian habitat.
3. The People of the City of San Diego desire the Existing Stadium Site to be comprehensively planned through an SDSU Campus Master Plan revision process, which

process shall require full compliance with the California Environmental Quality Act (CEQA; Pub. Resources Code, commencing with section 21000), the State CEQA Guidelines (14 Cal. Code Regs., commencing with section 15000), Government Code section 65451, subdivision (a), and Education Code section 67504, subdivisions (c) and (d), along with ample opportunities for public participation, including input from the Mission Valley Planning Group and other key stakeholder groups.

4. The People of the City of San Diego also desire that the above comprehensive SDSU Campus Master Plan comply with the content requirements of a Specific Plan prepared pursuant to California Government Code section 65451, subdivision (a), which provides that “[a] specific plan shall include a text and a diagram or diagrams which specify all of the following in detail: (1) The distribution, location, and extent of the uses of land, including open space, within the area covered by the plan[,] (2) The proposed distribution, location, and extent and intensity of major components of public and private transportation, sewage, water, drainage, solid waste disposal, energy, and other essential facilities proposed to be located within the area covered by the plan and needed to support the land uses described in the plan[,] (3) Standards and criteria by which development will proceed, and standards for the conservation, development, and utilization of natural resources, where applicable[,] (4) A program of implementation measures including regulations, programs, public works projects, and financing measures necessary to carry out paragraphs (1), (2), and (3).”
5. The above environmental commitment, required during the SDSU Campus Master Plan revision process, includes the CEQA requirement for SDSU to take steps to reach agreements with the City and other public agencies regarding the payment of fair-share mitigation costs for any identified off-site significant impacts related to campus growth and development associated with the Existing Stadium Site. Pursuant to CEQA, such steps shall include at least two publicly noticed environmental impact report (EIR) scoping meetings; preparation of an EIR with all feasible alternatives and mitigation measures; allowance for a 60-day public comment period on the Draft EIR; preparation of written responses to public comments to be included in the Final EIR; and, a noticed public hearing.
6. The People of the City of San Diego desire to exercise their reserved power of initiative under the California Constitution and the City Charter to sell the Existing Stadium Site to SDSU and amend the San Diego Municipal Code to implement such sale to another public agency for Bona Fide Public Purposes, as set forth in Section 2.A., Purpose and Intent, above. The People find that such purposes also constitute bona fide governmental purposes under City Charter section 221.
7. The People of the City of San Diego desire revitalization and restoration of the San Diego River Park south of the Existing Stadium Site as envisioned by past community planning efforts so as to integrate the Mission Valley’s urban setting with the natural environment; and incorporate active and passive park uses, 8- to 10-foot wide linear walking and biking trails; a river buffer of native vegetation and measures to mitigate drainage impacts and ensure compliance with water quality standards; and said River Park improvements be made at no cost to the City General Fund and completed not later than seven years from the date of execution of the sales agreement.
8. The People of the City of San Diego also desire the reservation and improvement of an additional minimum of 22 acres within the Existing Stadium Site as publicly-accessible active recreation space.
9. The People of the City of San Diego desire a Joint Use Stadium, comprised of

approximately 35,000 seats for SDSU football, Potential Sports Partners, and the community's use year-round; and capable of accommodating the growth of the SDSU Division 1 football program, and the inclusion of other Potential Sports Partners, including but not limited to professional, premier, or MLS soccer and adaptable for the NFL. The construction of the Joint Use Stadium shall be completed not later than seven years from the date of execution of the sales agreement. The People of the City of San Diego also desire the new Joint Use Stadium to have adjacent and convenient parking and include all the amenities expected of a sports stadium – proximity to campus and trolley access, an intimate fan-experience design, enhanced game-day experience for fans, premium seating, access to technology, community gathering areas, local foods and beverages, positive impact on athlete and student recruitment, positive economic impact on the San Diego community, and the ability to attract other events due to expanded capacity and functionality.

10. The People of the City of San Diego desire that the City not pay for any stadium rehabilitation costs, stadium demolition or removal costs, stadium cost overruns, Joint Use Stadium operating costs, Joint Use Stadium maintenance, or Joint Use Stadium capital improvement expenses; and that the City be reimbursed for reasonable costs incurred by the City in providing public safety and traffic management-related activities for games or other events at the Existing Stadium Site.
11. The People of the City of San Diego seek to encourage the daily and efficient use of the existing underutilized Metropolitan Transit System's Green Line transit station, accommodate the planned Purple Line transit station, and provide an enhanced pedestrian connection to the existing light rail transit center, all of which are located proximate to the City's regional public transportation network.
12. The People of the City of San Diego desire the reuse of the Existing Stadium Site to comply with the City's development impact fee requirements, its housing impact fees/affordable housing requirements, and its greenhouse gas (GHG) emission reduction goals. Further, the People desire that the Existing Stadium Site focus growth into mixed-use activity areas that are pedestrian-friendly and linked to improved regional transportation systems; draw upon the character and strengths of the City's natural environment, neighborhoods, commercial centers, institutions, and employment centers; and sustain the long-term economic, environmental, and social health of the City and its many communities.
13. Since its founding in 1897, SDSU has grown from a small teacher's college into a national research university of approximately 35,000 students enrolled in bachelor's, master's and doctoral programs, and has engaged the entire San Diego region through SDSU's education, arts, cultural, and athletics events. For the past 120 years, SDSU has become a critical component to the region's higher education system, and has supported the City's growth by offering first class education, training, leadership, and employment to residents of the City and regionally. SDSU contributes an estimated \$2.4 billion annually to the San Diego City economy through approximately 35,000 students, about 9,000 university and auxiliary employees, and nearly 240,000 local alumni. As San Diego continues to progress, the growth of SDSU will assist the region in creating and preparing a qualified and job-ready workforce for the region's industries, providing employment opportunities for a highly trained and educated workforce, and promoting the City as a great place to live and work.
14. The Mission Valley Terminal, a petroleum fuel distribution facility, located north of the Existing Stadium Site, has had historical accidental releases of petroleum from its fuel

supply operations, and those operations have contaminated soil and groundwater on- and off-site. The City has entered into settlement agreements with certain adjacent landowners to address the contamination, and these agreements govern the allocation of costs for mitigation or remediation work on, under, or in the vicinity of the Existing Stadium Site and San Diego River Park. This Initiative will not alter any obligations under existing settlement agreements that pertain to the Existing Stadium Site and the San Diego River Park.

15. All proceeds received by the City from the sale contemplated by this Initiative shall be allocated and deposited as required by law.
16. Nothing in this Initiative is intended to limit the financing mechanisms available to SDSU to acquire the Existing Stadium Site, or to proceed with any component or phase of development if the sale contemplated herein is consummated. SDSU-private partnerships also are contemplated to realize the public purposes and benefits described in this Initiative.
17. This Initiative will not raise or impose any new or additional taxes on City residents. To the contrary, this Initiative adopts an innovative legislative policy authorizing the sale of the Existing Stadium Site to a public agency for Bona Fide Public Purposes, and implements this delegated authorization by amending the San Diego Municipal Code.
18. The provisions and mandates set forth in this Initiative for the sale of the Existing Stadium Site to SDSU, and its other related provisions, are independent of, and shall not be subject to, any previously enacted city ordinance or resolution pertaining to the sale of property owned or controlled by the city, including but not limited to Sections 22.0902 (sales of real property), 22.0903, and 22.0907 (sales of real property to public agencies) of the San Diego Municipal Code.
19. This Initiative does not adopt or amend any zoning ordinance or any other similar document (e.g., a general plan, community plan, specific plan, or development agreement) that would (a) convert any discretionary land use approval to a ministerial approval, (b) change the zoning classification on any parcel or parcels covered by the Initiative to a more intensive classification, or (c) authorize more intensive land uses within an existing zoning district.
20. Accordingly, implementing the Initiative will protect the public health, safety, and welfare, and enhance the quality of life for the People of the City of San Diego.

SECTION 3. Amendment to the San Diego Municipal Code.

A new section is added to Chapter 2 (Government), Article 2, Division 9, of the San Diego Municipal Code as follows (new language to be inserted into the San Diego Municipal Code is shown as underlined text):

§ 22.0908 Sale of Real Property to SDSU

The Existing Stadium Site belonging to the City is needed for Bona Fide Public Purposes by SDSU, a public agency, and for that reason, the City shall sell such property to SDSU in accordance with the City Charter, but only if such sale is in compliance with the conditions herein established.

- (a) Such sale shall be at such price and upon such terms as the Council shall deem to be fair and equitable and in the public interest; and the City may fairly

consider various factors, including but not limited to: adjustments, deductions, and equities in arriving at a Fair Market Value.

(b) Such sale shall proceed without advertising for bids and shall not be subject to any of the provisions of this Code pertaining to the sale of City property, including but not limited to Sections 22.0902, 22.0903, and 22.0907.

(c) Such sale shall provide for the development of:

(1) A new Joint Use Stadium for SDSU Division 1 collegiate football and other Potential Sports Partners including but not limited to professional, premier, or MLS soccer and adaptable for the NFL;

(2) A River Park, public trails, walking and biking paths or trails, and associated open space for use by all members of the public;

(3) Passive and active recreation space, community and neighborhood parks;

(4) Practice, intramural, intermural, and recreation fields;

(5) Facilities for educational, research, entrepreneurial, and technology programs within a vibrant mixed-used campus village and research park that is constructed in phases and comprised of:

(A) Academic and administrative buildings and classrooms;

(B) Commercial, technology, and office space, compatible and synergistic with SDSU's needs, to be developed through SDSU-private partnerships, and with such uses contributing to sales tax and possessory interest tax, as applicable, to the City;

(C) Complementary retail uses serving neighborhood residents and businesses while also creating an exciting college game-day experience for SDSU football fans and other Potential Sports Partners, and with such retail uses contributing to sales tax and possessory interest tax, as applicable, to the City;

(D) Hotel(s) to support visitors to campus and stadium-related events, provide additional meeting and conference facilities, and serve as an incubator for graduate and undergraduate students in SDSU's L. Robert Payne School of Hospitality and Tourism Management; and with such uses contributing to sales taxes, possessory interest taxes, and transient occupancy taxes, as applicable, to the City;

(E) Faculty and staff housing to assist in the recruitment of nationally recognized talent, and with such uses contributing to possessory interest taxes, as applicable, to the City;

(F) Graduate and undergraduate student housing to assist athlete and student recruitment, and with such uses contributing to possessory interest taxes, as applicable, to the City;

- (G) Apartment-style homes for the local community interested in residing in proximity to a vibrant university village atmosphere, and with such uses contributing to possessory interest taxes, as applicable, to the City;
 - (H) Other market-rate, workforce and affordable homes in proximity to a vibrant university village atmosphere, and with such uses contributing to possessory interest taxes, as applicable, to the City; and
 - (I) Trolley and other public transportation uses and improvements to minimize vehicular traffic impacts in the vicinity.
- (d) Such sale shall be based on the Fair Market Value of the Existing Stadium Site, and the City may fairly consider various factors, adjustments, deductions, and equities, including, but not limited to: the costs for demolition, dismantling, and removal of the Existing Stadium; the costs associated with addressing current flooding concerns; the costs of existing contamination; the costs for revitalizing and restoring the adjacent River Park and the costs of avoiding, minimizing, and mitigating impacts to biota and riparian habitat.
 - (e) Such sale shall be at such price and upon such terms as are fair and equitable, including without limitation payment terms, periodic payments, payment installments, and other payment mechanisms.
 - (f) After such sale, the Existing Stadium Site shall be comprehensively planned through an SDSU Campus Master Plan revision process, which process requires full compliance with the California Environmental Quality Act (Pub. Resources Code commencing with section 21000), the State CEQA Guidelines (14 Cal. Code Regs., commencing with section 15000), and Education Code section 67504, subdivisions (c) and (d), along with ample opportunities for public participation, including but not limited to input from the Mission Valley Planning Group.
 - (g) Though not required by the SDSU Campus Master Plan revision process, SDSU shall use the content requirements of a Specific Plan, prepared pursuant to California Government Code section 65451, subdivision (a), in completing the SDSU Campus Master Plan revision contemplated by this section.
 - (h) The environmental commitment set forth in subdivision (f) shall include the requirements arising under CEQA for SDSU to: (i) take steps to reach agreements with the City of San Diego and other public agencies regarding the payment of fair-share mitigation costs for any identified off-site significant impacts related to campus growth and development associated with the Existing Stadium Site; and (ii) include at least two publicly noticed environmental impact report (EIR) scoping meetings, preparation of an EIR with all feasible alternatives and mitigation measures, allowance for a 60-day public comment period on the Draft EIR, preparation of written responses to public comments to be included in the Final EIR, and a noticed public hearing.
 - (i) Such sale shall cause the approximate 34-acre San Diego River Park south of the Existing Stadium Site to be revitalized and restored as envisioned by past community planning efforts so as to integrate the Mission Valley's urban setting with the natural environment; the River Park will incorporate active and passive

park uses, 8- to 10-foot wide linear walking and biking trails; a river buffer of native vegetation, and measures to mitigate drainage impacts and ensure compliance with water quality standards. River Park improvements shall be made at no cost to the City General Fund and completed not later than seven years from the date of execution of the sales agreement. The City shall designate or set aside for park purposes the River Park pursuant to City Charter Section 55. In addition, the Existing Stadium Site shall reserve and improve an additional minimum of 22 acres as publicly-accessible active recreation space.

- (j) Such sale shall result in the demolition, dismantling, and removal of the Existing Stadium and construction of a new Joint Use Stadium. The construction of the Joint Use Stadium shall be completed not later than seven years from the date of execution of the sales agreement.
- (k) Such sale shall facilitate the daily and efficient use of the existing underutilized Metropolitan Transit System's Green Line transit station, accommodate a planned Purple Line transit station, and enhance a pedestrian connection to the existing light rail transit center.
- (l) Such sale and ultimate development shall require development within the Existing Stadium Site to comply with the City's development impact fee requirements, parkland dedication requirements, and housing impact fees/affordable housing requirements.
- (m) Such sale and ultimate development shall require development within the Existing Stadium Site to comply with the City's greenhouse gas (GHG) emission reduction goals.
- (n) Such sale, upon completion, shall ensure that the City does not pay for any stadium rehabilitation costs, stadium demolition or removal costs, stadium cost overruns, Joint Use Stadium operating costs, Joint Use Stadium maintenance, or Joint Use Stadium capital improvement expenses; and that the City be reimbursed for reasonable costs incurred by the City in providing public safety and traffic management-related activities for games or other events at the Existing Stadium Site.
- (o) Such sale and ultimate development shall not impair or preclude SDSU from engaging in SDSU-private partnerships with other entities or affiliates to finance, construct, and operate the resulting buildings and facilities on the Existing Stadium Site for a defined period of time.
- (p) Such sale and ultimate development shall not impair the City's ability to continue its plan of environmental remediation of the Existing Stadium Site and River Park based on its existing agreements with responsible parties.
- (q) Such sale shall not raise or impose any new or additional taxes on City residents.
- (r) Such sale shall not prohibit SDSU from leasing, selling, or exchanging any portion of the Existing Stadium Site to an entity or affiliate as part of a SDSU-private partnership/arrangement, or to an SDSU auxiliary organization.
- (s) Such sale shall require SDSU and the City to negotiate fair-share contributions for feasible mitigation and applicable taxes for development within the Existing Stadium Site.

- (t) Such sale shall not change or alter any obligation under any existing lease regarding the use of Existing Stadium Site, or any portion thereof, that continues in effect until approximately 2018 and that could be extended until approximately 2022 or thereafter.
- (u) Such sale shall acknowledge that portions of the Existing Stadium Site are currently owned by the City's Public Utilities Department, which has reserved rights to extract subsurface water, minerals, and other substances (excluding those under permanently erected structures) and that such department has received, and may continue to receive, compensation for its portion of the Existing Stadium Site. If the Initiative is approved, the sale shall acknowledge said department's entitlement, if any, to receive compensation for its portion of the Existing Stadium Site at a price that is fair and equitable, in the public interest, and commensurate with prior compensation actually received.
- (v) Such sale shall require the City and SDSU to cooperate to modify or vacate easements or secure lot line adjustments on the Existing Stadium Site (other than easements of the City or any utility department of the City for which the City retains its full regulatory discretion), so that development of the Existing Stadium Site is facilitated.
- (w) Such sale shall require SDSU or its designee to pay prevailing wages for construction of the Joint Use Stadium and other public improvements, provided that the construction occurs on state-owned property or involves the use of state funding. To the extent possible under state law, all building and construction work shall be performed by contractors and subcontractors licensed by the State of California, who shall make good faith efforts to ensure that their workforce construction hours are performed by residents of San Diego County. With respect to the new Joint Use Stadium, SDSU will use good faith efforts to retain qualified employees who currently work at the Existing Stadium.
- (x) For the purpose of this division, the following definitions shall apply:
 - (1) "Bona Fide Public Purposes" means a good faith or genuine use or uses for public or government purposes such as public university uses or facilities; institutional uses or facilities; offices; buildings; stadium, park, open space, trail, and recreation uses and facilities; academic uses and facilities; public parking; faculty, staff, student and residential market-rate and affordable housing; hotel uses and facilities to support university goals and objectives; and public-private partnership support uses and facilities, including but not limited to commercial, neighborhood-serving retail, research, technology, development, entrepreneurial, and residential uses, because all such uses, individually and cumulatively, promote or facilitate SDSU's higher education mission, goals, and objectives.
 - (2) "Campus Master Plan" means an SDSU physical master plan, or any revisions to such plan, to guide future development of SDSU facilities, based on academic goals for an established time horizon.
 - (3) "Existing Stadium Site" means the approximate 132-acre real property situated in the City of San Diego at 9449 Friars Road, between Interstate 15 (I-15) and Interstate 8 (I-8), as reflected on the site map attached hereto as Section 8, Exhibit A (page A-1).

- (4) “Existing Stadium” means the existing “SDCCU Stadium,” formerly known as Qualcomm Stadium and Jack Murphy Stadium, located on the Existing Stadium Site, as of Initiative Effective Date.
- (5) “Fair Market Value” means the value of the Existing Stadium Site with a date of value that is the date of the “Initiative Notice Date,” defined below. This determination is intended to be based on a value of the Existing Stadium Site that does not consider any later effect on value caused by adoption of this Initiative. In determining the appropriate factors to use, the City may consider an independent appraisal or appraisals of the Fair Market Value of the Existing Stadium Site, which considers the physical condition of the Existing Stadium Site and other above-identified factors, adjustments, deductions, and equities as of the Initiative Notice Date, together with the zoning for such property and other permits and approvals for development, as of the Initiative Notice Date. Any and all such appraisals, including any prepared for SDSU, shall be made available to the public upon submittal to the City.
- (6) “Initiative” means the “SDSU West Campus Research Center, Stadium and River Park Initiative” adopted on the Initiative Effective Date.
- (7) “Initiative Effective Date” means the date that the Initiative becomes effective.
- (8) “Initiative Notice Date” means the date the Notice of Intent is first published signaling the intent to circulate the Initiative.
- (9) “Joint Use Stadium” means a quality multi-use outdoor stadium comprised of approximately 35,000 seats for collegiate and professional sports, including use for SDSU Division 1 football, National Collegiate Athletic Association Football Bowl Subdivision Division 1 programs, the National Football League, professional, premier, or Major League Soccer, collegiate and professional football bowl games, other sports, and other events, including without limitation concession areas, restaurants, bars, clubs, retail stores, kiosks, media facilities, athletic training and medical facilities, locker rooms, offices, meeting rooms, banquet facilities, ticketing facilities, on- and off-site signage, scoreboards, and other ancillary and support uses and facilities customarily made part of a stadium of the quality necessary to house collegiate and professional or premier sports, civic events, conventions, exhibitions, concerts and other outdoor events. SDSU also can explore, and proceed with, a phased build-out of such stadium that will allow SDSU to add on to such stadium at a later point to facilitate SDSU growth and acquisition of Potential Sports Partners.
- (10) “Potential Sports Partners” means collegiate or professional sports leagues including but not limited to football, soccer, esports, or other high level or premier sports leagues, clubs, or franchises.
- (11) “River Park” means approximately 34-acres of land south of the Existing Stadium Site to be revitalized and restored as envisioned by past community planning efforts so as to integrate the Mission Valley’s urban setting with the natural environment (see Site Map, attached hereto as Section 8, Exhibit “A”); the River Park will incorporate active and

passive park/recreation uses, 8- to 10-foot wide linear walking and biking trails; a river buffer of native vegetation, and measures to mitigate drainage impacts and ensure compliance with water quality standards.

- (12) “SDSU” means San Diego State University, a California State University, with authority delegated by the Board of Trustees of the California State University, which is the State of California acting in its higher education capacity; and any SDSU auxiliary organization, entity, or affiliate. As defined, SDSU is a public university; and as such, acts in its capacity as a state public agency. Nothing in this Initiative abrogates, or is intended to abrogate, the authority of the Board of Trustees of the California State University.
- (y) This section shall be liberally construed in order to effectuate its purpose, intent and findings. No error, irregularity, informality, and no neglect or omission of any officer, in any procedure taken under this division which does not directly affect the jurisdiction of the City to order the work, contract, or process shall void or invalidate such work, contract, or process done thereunder.
- (z) Nothing in this section abrogates, or is intended to abrogate, the Mayor’s administrative and executive authority, particularly with regard to engaging in good faith contract negotiations, including purchase and sales agreements for the City. The section does not mandate, dictate, or impede the Mayor’s administrative or executive authorities; instead, the section makes clear the City’s legislative policy is to sell the Existing Stadium Site to SDSU for Bona Fide Public Purposes consistent with the purpose, intent, findings, and conditions set forth above in this section.
- (aa) The sale of the Existing Stadium Site to SDSU, and its other related provisions, shall be independent of, and shall not be subject to, any previously enacted City ordinance or resolution pertaining to the sale of property owned or controlled by the City, including but not limited to Sections 22.0902 (sales of real property), 22.0903, and 22.0907 (sales of real property to public agencies) of the San Diego Municipal Code.

SECTION 4. Implementation of Initiative.

- A. Upon the effective date of this Initiative, the City of San Diego is directed to promptly take all appropriate actions needed to implement this Initiative. This Initiative is considered adopted and effective upon the earliest date legally possible after the City Council adopts this Initiative, or the Elections Official certifies the vote on this Initiative by the voters of the City of San Diego, whichever occurs earlier.
- B. Upon the effective date of this Initiative, the provisions of Section 3 are hereby inserted into the San Diego Municipal Code without alteration.

SECTION 5. Effect of Other Measures on the Same Ballot.

In approving this Initiative, the People of the City of San Diego hereby establishes a new legislative policy and authorizes, mandates, and directs the sale of the Existing Stadium Site to SDSU for Bona Fide Public Purposes that will then facilitate creation of a SDSU Campus Master Plan to govern the future use and development of the Existing Stadium Site. To ensure this intent is not frustrated, this Initiative is presented to the voters with the express intent that it will compete with any and all voter initiatives or City-sponsored measures placed on the same ballot as this Initiative and which, if

approved, would regulate the use or development of the Existing Stadium Site in any manner or in any part whatsoever (each, a "Conflicting Initiative"). In the event that this Initiative and one or more Conflicting Initiatives are adopted by the voters in the same election, then it is the voters' intent that only that measure that receives the greatest number of affirmative votes shall control in its entirety and said other measure or measures shall be rendered void and without any legal effect. In no event shall this Initiative be interpreted in a manner that would permit its operation in conjunction with the non-conflicting provisions of any Conflicting Initiative. If this Initiative is approved by the voters but superseded by law in whole or in part by any other Conflicting Initiative approved by the voters at the same election, and such Conflicting Initiative is later held invalid, this Initiative shall be self-executing and given immediate effect and full force of law.

SECTION 6. Interpretation and Severability.

- A. This Initiative shall be interpreted so as to be consistent with all federal and state laws, rules, and regulations. If any section, sub-section, sentence, clause, phrase, part, or portion of this Initiative is held to be invalid or unconstitutional by a final judgment of a court of competent jurisdiction, such decision shall not affect the validity of the remaining portions of this Initiative. The People of the City of San Diego declare that this Initiative, and each section, sub-section, sentence, clause, phrase, part, or portion thereof, would have been adopted or passed irrespective of the fact that any one or more sections, sub-sections, sentences, clauses, phrases, parts, or portions are found to be invalid. If any provision of this Initiative is held invalid as applied to any person or circumstance, such invalidity shall not affect any application of this Initiative that can be given effect without the invalid application.
- B. This Initiative does not alter any City obligations under existing settlement agreements that pertain to the Existing Stadium Site.
- C. If any portion of this Initiative is held by a court of competent jurisdiction to be invalid, the People of the City of San Diego express the strong desire that: (i) the City Council use its best efforts to sustain and re-enact that portion; and (ii) the City Council implement this Initiative by taking all steps possible to cure any inadequacies or deficiencies identified by the court in a manner consistent with the express and implied intent of this Initiative, including adopting or reenacting any such portion in a manner consistent with the purpose, intent, and findings of this Initiative.
- D. This Initiative shall be broadly construed in order to achieve the purpose, intent, and findings stated above. It is the intent of the People of the City of San Diego that the provisions of this Initiative be interpreted or implemented by the City and others in a manner that facilitates the purpose, intent, and findings set forth in this Initiative.

SECTION 7. Amendment.

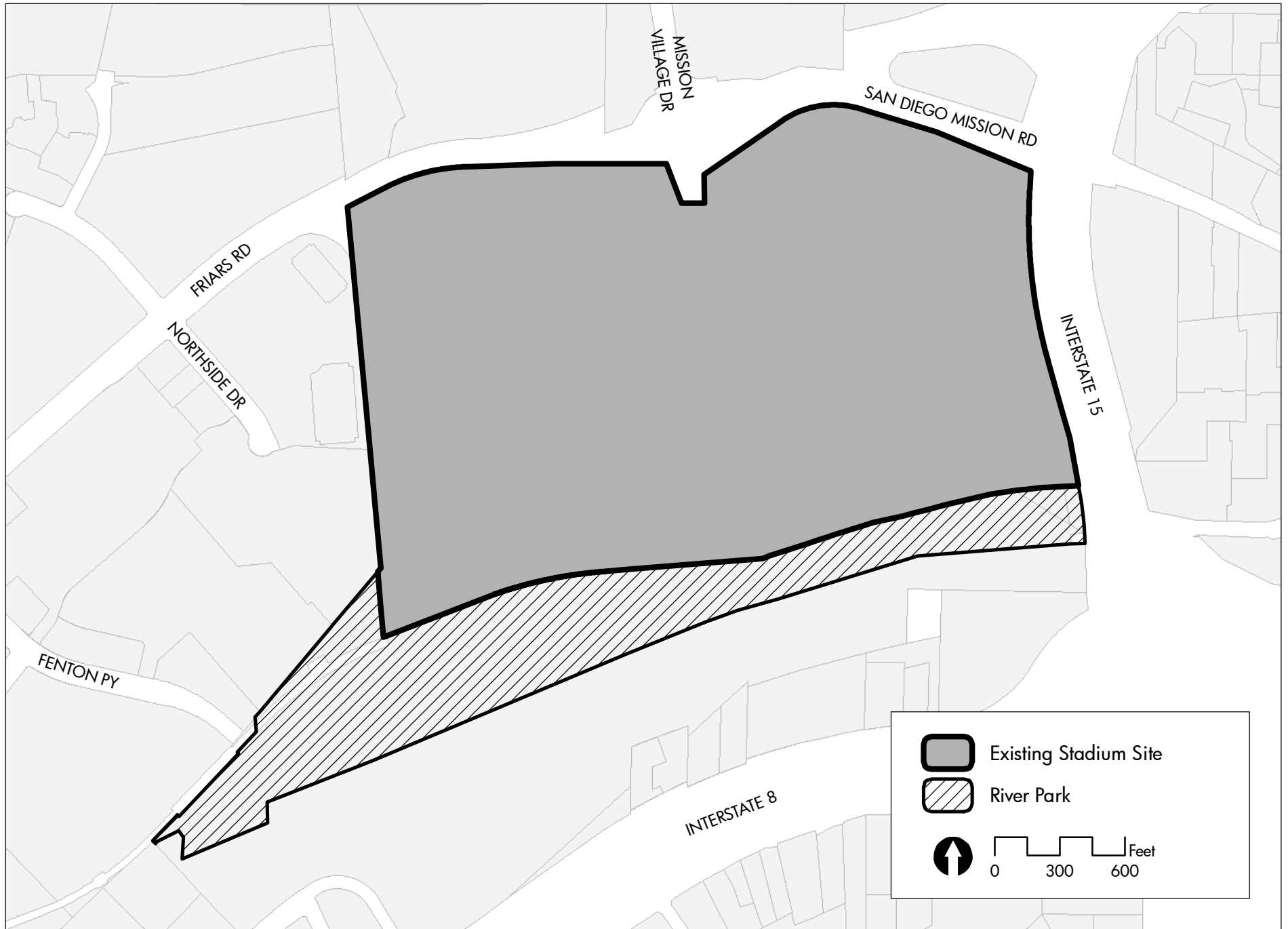
- A. On or after the 20th Anniversary of the adoption of this Initiative, a vote of the people shall not be required to amend or repeal any portion of this Initiative, and this Initiative and the Amendments that it adopts, including all exhibits thereto, may be amended or repealed by any procedure otherwise authorized by law.
- B. Any amendments to this Initiative shall not impair the contractual rights or vested rights conferred by a lease and option agreement or any associated development agreement.

SECTION 8. List of Initiative Exhibits.

The Exhibits to this Initiative are:

Exhibit A: Site Map

Exhibit A - Site Map



AGENDA

COMMITTEE ON AUDIT

Meeting: **2:30 p.m., Tuesday, July 24, 2018**
 Glenn S. Dumke Auditorium

Douglas Faigin, Chair
Hugo N. Morales, Vice Chair
Jack McGrory
Lateefah Simon

Consent 1. Approval of Minutes of the Meeting of May 15, 2018, *Action*

Discussion 2. Status Report on Current and Follow-up Internal Audit Assignments, *Information*
 3. Revenue Generation Enhancement Opportunities, *Action*

**MINUTES OF THE MEETING OF
COMMITTEE ON AUDIT**

**Trustees of the California State University
Office of the Chancellor
Glenn S. Dumke Conference Center
401 Golden Shore
Long Beach, California**

May 15, 2018

Members Present

Douglas Faigin, Chair
Hugo N. Morales, Vice Chair
Silas H. Abrego
Lillian Kimbell
Peter J. Taylor
Rebecca Eisen, Chair of the Board
Timothy P. White, Chancellor

Trustee Douglas Faigin called the meeting to order.

Public Comments

Representatives of the California Faculty Association and California State University Employees Union spoke about Assembly Bill 2505, student mental health services, and a recent California State Auditor report pertaining to health and safety compliance.

Approval of Minutes

The minutes of March 21, 2018, were approved as submitted.

Status Report on Corrective Actions for the Findings in the California State University and Auxiliary Organizations Audit Reports for the Fiscal Year Ended June 30, 2017

With the concurrence of the committee, Trustee Faigin presented agenda item 2 as a consent information item.

Status Report on Current and Follow-up Internal Audit Assignments

Mr. Larry Mandel, vice chancellor and chief audit officer, provided a status on the 2018 audit plan and follow-up on past audit assignments. Mr. Mandel explained that updates to the status report

are displayed in green numerals and indicate progress toward or completion of recommendations since the distribution of the agenda. Audit assignments for 2018 covering 15 areas are currently in process and include a variety of topics. Mr. Mandel noted that the four general campus audit teams are advancing the new campus-focused approach for Audit and Advisory Services in order to provide more meaningful and customized audits to the campuses and improve awareness of perceived issues and risks occurring at the campus level and at the chancellor's office.

Mr. Mandel reported that the campuses and the Chancellor's Office continue to complete recommendations on a timely basis. Consultative reviews continue to be offered through the advisory services function and investigations are performed as needed.

Trustee Taylor inquired about credit card reviews not appearing on the status report matrix and it was clarified that they are part of analytical reviews of large data sets obtained through systemwide information systems as part of the continuous audit initiative. Trustee Faigin provided a reminder that audit reports are available on the Audit and Advisory Services Web page.

Trustee Faigin adjourned the Committee on Audit.

COMMITTEE ON AUDIT

Status Report on Current and Follow-up Internal Audit Assignments

Presentation By

Larry Mandel
Vice Chancellor and Chief Audit Officer
Audit and Advisory Services

Summary

This item includes both a status report on the 2018 audit plan and follow-up on past assignments. For the 2018 year, assignments were made to develop and execute individual campus audit plans; conduct audits of Information Technology (IT), Sponsored Programs and Construction; implement continuous auditing techniques; and to provide advisory services and investigation reviews. Follow-up on current and past assignments was also being conducted on approximately 35 completed campus reviews. Attachment A summarizes the audit assignments in tabular form.

AUDITS

General Audits

The new organization structure provides for individual campus audit plans that are better aligned with campus and auxiliary organization risks. Risk assessments and initial audit plans have been completed for all campuses. Twelve campus reports have been completed, fieldwork is being conducted at two campuses, report writing is being completed for eight campuses, and five reports are awaiting a campus response prior to finalization.

Information Technology Audits

The initial audit plan indicated that reviews of Information Security, IT Disaster Recovery, Cloud Computing, and Decentralized Computing would be performed at those campuses where a greater degree of risk was perceived for each topic. Scheduled reviews may also include campus-specific concerns or follow-up on prior campus issues. Three campus reports have been completed, fieldwork is being conducted at two campuses, report writing is being completed for three campuses, and two reports are awaiting a campus response prior to finalization.

Sponsored Programs

The initial audit plan indicated that reviews of both post-award and pre-award activities would be performed. Post-award areas to be reviewed include operational, administrative, and financial controls to determine adherence to both sponsor terms and conditions, and applicable policies, procedures, and regulations. Pre-award reviews emphasize compliance with conflict-of-interest and training requirements. Scheduled reviews may also include campus-specific concerns or follow-up on prior campus issues relating to sponsored programs activities. Two campus reports have been completed, report writing is being completed for one campus, and one report is awaiting a campus response prior to finalization.

Construction

The initial audit plan indicated that reviews of recently completed construction projects, including activities performed by the campus, general contractor, and selected subcontractors would be performed. Areas to be reviewed include approval of project design, budget and funding; administration of the bid and award process; the closeout process; and overall project accounting and reporting. Fieldwork has been completed for the first phase of one review, report writing is being completed for one review, and one report is awaiting a campus response prior to finalization.

ADVISORY SERVICES

Audit and Advisory Services partners with management to identify solutions for business issues, offer opportunities to improve the efficiency and effectiveness of operating areas, and assist with special requests, while ensuring the consideration of related internal control issues. Advisory services are more consultative in nature than traditional audits and are performed in response to requests from campus management. The goal is to enhance awareness of risk, control and compliance issues and to provide a proactive independent review and appraisal of specifically identified concerns. Reviews are ongoing.

INVESTIGATIONS

Audit and Advisory Services is periodically called upon to provide investigative reviews, which are often the result of alleged misappropriations or conflicts of interest. Further, whistleblower investigations are being performed on an ongoing basis, both by referral from the state auditor and directly from the CSU Chancellor's Office. In addition, the investigations unit tracks external audits being conducted by state and federal agencies and offers assistance to campuses undergoing such audits.

CONTINUOUS AUDITING TECHNIQUES

The initial audit plan indicated that continuous auditing techniques for more focused and higher quality audits would be implemented and used to review credit card data for twelve campuses. Continuous auditing uses data analytics tools and techniques to analyze large volumes of data, look for anomalies and trends, and complement the existing risk assessment process. Reviews are ongoing.

COMMITTEES/SPECIAL PROJECTS

Audit and Advisory Services is periodically called upon to provide consultation to the campuses and/or to participate on committees such as those related to information systems implementation and policy development, and to perform special projects.

AUDIT SUPPORT

Annual Risk Assessment

Audit and Advisory Services annually conducts a risk assessment to determine the areas of highest risk to the system, as well as campus-specific risks.

Administration

Day-to-day administration of the Audit and Advisory Services division includes such tasks as scheduling, personnel administration, maintenance of department standards and protocols, administration of the department's automated workpaper system and SharePoint website, and department quality assurance and improvement.

**Status Report on Current and Past
Audit Assignments
(as of 7/18/2018)**

Campus	Audit Topic	Audit Plan Year	Audit Status	Follow-up on Current and Past Audit Assignments	
				*Recs	**Mo.
Bakersfield	Athletics Fund-Raising	2017	AC	0/5	7
	Cashiering	2018	AI		
Channel Islands	Counseling & Psychological Services	2018	RW		
Chico	Facilities Management	2017	AC	7/7	-
	Academic Department Fiscal Review	2018	AI		
	Information Security	2018	RW		
	Student Health Services	2018	FW		
Dominguez Hills	Student Organizations	2017	AC	6/6	-
	Const. - Central Plt. Cooling Twr. & Domestic and Fire Water Line Repl.	2018	FW/RW		
	Centers and Institutes	2018	RW		
East Bay	Sponsored Programs - Post Award	2017	AC	4/5	7
	International Activities	2018	AC	0/6	3
	Cloud Computing	2018	FW		
Fresno	Const. - Jordan Research Building	2017	AC	1/4	3
	Student Organizations	2018	AC	0/4	3
	Agricultural Foundation	2018	RW		
	Fresno Athletic Corporation	2018	RW		
Fullerton	Cashiering	2017	AC	7/7	-
	Information Security	2018	AC	0/7	2
	Student Health Services	2018	AC	0/5	1
	Const. - One Banting	2018	RW		
Humboldt	Extended Education	2017	AC	4/5	7
	Information Security	2018	AI		
	Cashiering	2018	RW		
Long Beach	Student Organizations	2018	AC	1/7	3
	Const. - Pkg. Lot 7 Expansion & Psy. Brain Lab Renovation	2018	AI		
	Cashiering	2018	FW		
Los Angeles	Police Services	2018	AI		
Maritime Academy	Hazardous Materials Management	2018	AC	0/9	3
Monterey Bay	Hazardous Materials Management	2018	AC	0/10	2
	IT Disaster Recovery	2018	RW		
Northridge	Student Organizations and Sport Clubs	2017	AC	3/5	4
	Northridge Foundation	2018	RW		
Pomona	Emergency Management	2017	AC	6/6	-
	Cashiering	2018	AC	3/4	2
	Information Security	2018	AI		
Sacramento	Information Security	2017	AC	11/11	-
	Centers and Institutes	2017	AC	4/4	-
	Sponsored Programs - Post Award	2018	AC	1/3	2
	IT Disaster Recovery	2018	FW		

**Status Report on Current and Past
Audit Assignments
(as of 7/18/2018)**

Campus	Audit Topic	Audit Plan Year	Audit Status	Follow-up on Current and Past Audit Assignments	
				*Recs	**Mo.
San Bernardino	Police Services	2017	AC	1/3	5
	Emergency Management	2018	AI		
San Diego	Student Disability Support	2018	AC	0/7	2
	Academic Department Fiscal Review	2018	AI		
	Decentralized Computing	2018	FW		
San Francisco	International Activities	2017	AC	1/2	11
	Academic Department Fiscal Review	2017	AC	2/4	8
	Decentralized Computing	2017	AC	0/18	4
	Centers and Institutes	2018	AC	0/4	1
	Sponsored Programs - Pre Award	2018	RW		
San Jose	Decentralized Computing	2018	AC	0/13	2
	Housing and Residential Services	2018	RW		
San Luis Obispo	IT Disaster Recovery	2018	AC	0/4	2
	Student Health Services	2018	AC	0/4	2
San Marcos	Information Security	2017	AC	5/5	-
	Student Health Services	2018	AC	0/7	3
	Sponsored Programs - Pre Award	2018	AI		
Sonoma	Information Security	2017	AC	5/7	6
	Student Organizations	2018	AC	0/6	1
	IT Disaster Recovery	2018	RW		
Stanislaus	Student Disability Support	2017	AC	5/7	5
Chancellor's Office	Information Security	2017	AC	0/9	4
	Sponsored Programs - Post Award	2018	AC	0/0	-
	SD - Const. - Open Air Theater Improv. and Confucius Institute Renov.	2017	AC	0/1	5
	FRE - Const. - Jordan Research Building	2017	AC	0/1	3
	Emergency Management	2018	RW		
Systemwide	Sponsored Programs - Indirect Costs	2017	AC	0/1	5
	Student Organizations	2017	AC	0/1	4

Status

FW - Field Work In Progress

RW - Report Writing in Progress

AI - Audit Incomplete (awaiting formal exit conference and/or campus response)

AC - Audit Complete

Follow-Up

* The number of recommendations satisfactorily addressed followed by the number of recommendations in the original report.

** The number of months recommendations have been outstanding from date of report.

Numbers/letters in green are updates since the agenda mailout.

COMMITTEE ON AUDIT

Revenue Generation Enhancement Opportunities

Presentation By

Larry Mandel
Vice Chancellor and Chief Audit Officer
Audit and Advisory Services

Summary

This item proposes that the vice chancellor and chief audit officer, in consultation with the Committee on Audit, conduct a review of system-wide and campus' policies, procedures and outcomes related to revenue generation beyond state appropriations, student fees, and philanthropy. The goal is to identify potential new revenue enhancement opportunities for the California State University system and provide a report for the consideration of the Committee on Finance.

Background

Fiscal pressures on state government, along with other factors, regularly result in insufficient funding for the California State University system and over time have resulted in difficult decisions to raise student tuition and reduce costs that affect student access and success. The California State University is the nation's largest four-year institution of higher education and is essential for the economic growth and future of the state. Accordingly, identifying reliable new potential revenue generation opportunities is an important priority of both the trustees and management wishing to properly resource the University, minimize future increases in tuition and ensure continuing and deserved financial support for faculty and staff.

The final report of the Sustainable Financial Model for the California State University Task Force provides recommendations across five major areas—one of which includes revenue generation—within the context of supporting quality education and student achievement. Of the report's 21 recommendations, eight are related to emphasizing long-term revenue generation. The implementation of these revenue generation-related recommendations is on-going and a status report was provided to the board in March 2018.

In addition to the task force's work in identifying long-term revenue enhancement opportunities, other workgroups such as the Chief Administrators and Business Officers (CABO) group have also discussed and are analyzing additional revenue generation ideas. There may be additional

new revenue sources that have not yet been pursued—including, but not limited to, inviting responsible and acceptable entities to purchase on-campus advertising opportunities, corporate partnerships and initiating revenue-enhancing online degree programs such as those already offered by public universities in other states. It will be necessary to procure the services of an outside contractor/consultant to accomplish this work in a timely fashion.

Recommended Action

The following resolution is recommended for approval:

RESOLVED, By the Committee on Audit of the California State University Board of Trustees that the vice chancellor and chief audit officer, in consultation with the Committee on Audit, is hereby granted authority to select an outside contractor through the normal open bid process to identify potential revenue enhancement opportunities for the California State University system and that a final report be provided to the Committee on Finance within six months of the contractor initiating the work. The Committee on Finance will evaluate the report, which shall include background information on opportunities, feasibility and specific guidance with timelines for implementing new revenue enhancements.

TRUSTEES OF THE CALIFORNIA STATE UNIVERSITY

California State University
Office of the Chancellor
Glenn S. Dumke Auditorium
401 Golden Shore
Long Beach, CA 90802

July 24, 2018

Presiding: Adam Day, Chairman

3:45 p.m. Board of Trustees

Dumke Auditorium

Call to Order

Roll Call

Public Speakers

Chair's Report

Chancellor's Report

Report of the Academic Senate CSU: *Chair—Catherine Nelson*

Report of the California State Student Association: *President—Mia Kagianas*

Report of the California State University Alumni Council: *President—Manolo P. Morales*

Consent

- Action* 1. Approval of Minutes of the Meeting of May 16, 2018
- Action* 2. Approval of Appointment of Special Committee of Chairs
- Action* 3. Approval of Committee Resolutions as follows:

Committee on Campus Planning, Buildings, and Grounds

- 3. California State University, Northridge Master Plan Revision
- 4. California State University Maritime Academy Master Plan Revision with Enrollment Ceiling Increase
- 5. Endorsement of City of San Diego Ballot Initiative: SDSU West Campus Research Center, Stadium and River Park Initiative

Committee on University and Faculty Personnel

- 2. Executive Compensation Policy
- 3. Compensation for Executives

*The Board of Trustees is a public body, and members of the public have a right to attend and participate in its meetings. This schedule of meetings is established as a best approximation of how long each scheduled meeting will take to complete its business. Each meeting will be taken in sequence, except in unusual circumstances. Depending on the length of the discussions, which are not possible to predict with precision in advance, the scheduled meeting times indicated may vary widely. The public is advised to take this uncertainty into account in planning to attend any meeting listed on this schedule.

**MINUTES OF THE MEETING
OF BOARD OF TRUSTEES**

**Trustees of the California State University
Office of the Chancellor
Glenn S. Dumke Auditorium
401 Golden Shore
Long Beach, California**

May 16, 2018

Trustees Present

Rebecca D. Eisen, Chair
Adam Day, Vice Chair
Silas H. Abrego
Jane Carney
Douglas Faigin
Debra S. Farar
Jean Picker Firstenberg
Emily Hinton
Lillian Kimbell
Jack McGrory
John Nilon
Larry Norton
Jorge Reyes Salinas
Romey Sabalius
Lateefah Simon
Peter Taylor
Timothy P. White, Chancellor

Chair Eisen called the meeting of the Board of Trustees to order.

Public Comment

The board heard from the following individuals during the public comment period:

William Blishke, President, CSU Emeritus and Retired Faculty Association (CSU-ERFA); Ejmin Hakobian, CSU Los Angeles; Steven Filling, Chair, Fiscal & Governmental Affairs Committee (FGA – CSU Academic Senate); Katherine Stevenson, Faculty and Director, Developmental Math, CSU Northridge; Rocky Sanchez, VP for Representation (CSUEU); Carolyn Duckett, Chair Bargaining Unit 7 (CSUEU); Sergio Roldan, Vice Chair Bargaining Unit 5 (CSUEU); Rich McGee, Chair Bargaining Unit 9 (CSUEU); Tessy Reese, Chair Bargaining Unit 2 (CSUEU); Neil

Jacklin, VP for Organizing (CSUEU); Brittany Goss, student, CSU Fullerton (SQE); Iosdelyn Ramirez, student, CSU Dominguez Hill (SQE); Sheila Hudson, former athletic Director, CSU Los Angeles

Chair's Report

Chair Eisen's complete report can be viewed online at the following URL:
<https://www2.calstate.edu/csu-system/board-of-trustees/reports-of-the-chair/Pages/may-2018.aspx>

Chancellor's Report

Chancellor Timothy P. White's complete report can be viewed online at the following URL:
<https://www2.calstate.edu/csu-system/board-of-trustees/chancellor-reports/Pages/May-16-2018.aspx>

Report of the Academic Senate CSU

CSU Academic Senate Chair, Christine M. Miller's complete report can be viewed online at the following URL: http://www.calstate.edu/AcadSen/Records/Chairs_Reports/

Report from the California State Student Association

CSSA President Maggie White's complete report can be viewed online at the following URL:
<https://www.calstatestudents.org/public-documents/#president>

Report of the California State University Alumni Council

Alumni Council President, Manolo P. Morales' complete report can be viewed online at the following URL: <http://www.calstate.edu/alumni/council/bot/index.shtml>

Board of Trustees

The minutes of the meeting of March 21, 2018 were approved as submitted. Chair Eisen asked to move all the consent items for approval. There was a second. The Board of Trustees approved the following resolutions:

Committee on Finance

Approval to Issue Trustees of the California State University Systemwide Revenue Bonds and Related Debt Instruments for Projects at California State University, Dominguez Hills and California State University, Los Angeles (RFIN 05-18-02)

Orrick, Herrington & Sutcliffe LLP, as bond counsel, prepared resolutions presented in agenda item 2 on the Committee on Finance at the May 15-16, 2018 meeting that authorize interim and permanent financing for the projects described in this agenda item. The proposed resolutions were distributed at the meeting and will achieve the following:

1. Authorize the sale and issuance of the Trustees of the California State University Systemwide Revenue Bonds, and/or the sale and issuance of related Systemwide Revenue Bond Anticipation Notes, and/or the issuance of related debt instruments, including shorter term debt, variable rate debt, floating rate loans placed directly with banks, or fixed rate loans placed directly with banks, in an aggregate amount not-to-exceed \$283,345,000 and certain actions relating thereto.
2. Provide a delegation to the chancellor; the executive vice chancellor and chief financial officer; the assistant vice chancellor, Financial Services; and the assistant vice chancellor, Financing, Treasury, and Risk Management; and their designees to take any and all necessary actions to execute documents for the sale and issuance of the bond anticipation notes and the revenue bonds.
3. Incorporate by reference the Standing Orders of the Board as adopted on March 21, 2018 authorizing the Chancellor “to authorize the sale and issuance of the Trustees of the California State University Systemwide Revenue Bonds, and/or the sale and issuance of related Systemwide Revenue Bond Anticipation Notes, and/or the issuance of related debt instruments for projects approved by the chancellor under delegated authority” for, among other things, projects with a value up to \$40 million and all new parking structures, regardless of cost, as the same may be amended from time to time.

Establishing a Tuition Rate for Doctor of Audiology Programs (RFIN 05-18-03)

RESOLVED, By the Board of Trustees of the California State University, that the CSU Doctor of Audiology Tuition is hereby established; and, be it further

RESOLVED, That the tuition rate approved for the 2018-2019 academic year and Summer 2019 shall be \$7,371 per semester campus term. Students will be assessed the Doctor of Audiology tuition rate of \$7,371 each term, irrespective of the number of units taken. Students enrolled in audiology degree programs also shall be subject to campus-based mandatory fees; and, be it further

RESOLVED, That recommended adjustments in the CSU Doctor of Audiology Tuition will be based on cost and/or price changes of the programs, and be it further

RESOLVED, That the chancellor is delegated authority to further adopt, amend, or repeal the CSU Doctor of Audiology Tuition rate if such action is required by state statute and/or the state budget act, and that such changes made by the chancellor are communicated promptly to the trustees.

Committee on Educational Policy

Approval of Recommended Amendments to Title 5 Regarding Doctor of Nursing Practice Degree Programs (REP 05-18-04)

RESOLVED, by the Board of Trustees of the California State University, acting under the authority prescribed herein and pursuant to Section 89030 and 89030.1 of the Education Code, that sections 40050.2, 40100.1, 40513, 40514 and 41021 of Title 5 of the California Code of Regulations are amended as follows:

**Title 5, California Code of Regulations
Division 5 – Board of Trustees of the California State Universities
Chapter 1 – California State University
Subchapter 2 – Educational Programs
Article 1 – General Function**

§ 40050.2. Function: Instruction Leading to the Doctor of Nursing Practice Degree.

Notwithstanding Section 40050, the Doctor of Nursing Practice degree may be awarded independently of any other institution of higher education, provided that the program ~~leading to the degree is one of the three pilot programs authorized by the Board of Trustees and~~ satisfies the criteria of Section 40513 and Section 40514. NOTE: Authority cited: Sections 66040, 66600, 89030, 89035, 89280, and 89281, 89282, 89283 and 89284, Education Code. Reference: Sections 89280, and 89281, 89282, 89283 and 89284, Education Code.

**Title 5, California Code of Regulations
Division 5 – Board of Trustees of the California State Universities
Chapter 1 – California State University
Subchapter 2 – Educational Programs
Article 2 – Curricula**

§ 40100.1. Cooperative Curricula.

Curricula leading to the bachelor's, master's, or doctoral degree may be established cooperatively by two or more campuses. The Chancellor is authorized to establish and from time to time revise such procedures as may be appropriate for the administration of this section.

NOTE: Authority cited: Sections 66600, 89030 and 89035, Education Code. Reference: Sections 66040, 66042, 66600, 89030, 89280, and 89281, 89282, 89283 and 89284, Education Code.

Title 5, California Code of Regulations
Division 5 – Board of Trustees of the California State Universities
Chapter 1 – California State University
Subchapter 2 – Educational Programs
Article 7 – Graduate Degrees

§ 40513. The Doctor of Nursing Practice Degree.

(a) California State University programs leading to a Doctor of Nursing Practice degree shall be ~~operated as pilot degree programs, with student enrollment permitted prior to July 1, 2018 and student course work allowed to be completed on or after July 1, 2018~~ distinguished from a University of California Doctor of Philosophy in Nursing program.

~~(b) The programs shall not supplant nursing programs offered by the CSU at the master's level as of January 1, 2010.~~

~~(e)~~ California State University Doctor of Nursing Practice degree programs shall conform to the following criteria:

(1) The clinical degree programs in advanced nursing practice shall prepare graduates for leadership and clinical roles and to engage in evidence-based inquiry; and programs may also prepare graduates to serve as faculty in postsecondary nursing education programs.

~~(2) Programs shall enable professionals to earn the degree while working full time.~~

~~(3)~~ Programs shall be consistent with the requirements of a professional nursing accrediting body and the regional accrediting association.

~~(d)~~ Each campus offering a program leading to a Doctor of Nursing Practice degree shall establish requirements for admission to the program. The requirements for admission shall include, at a minimum, the requirements stated in Section 41021.

~~(e)~~ Programs leading to the Doctor of Nursing Practice degree shall conform to the following specifications:

(1) The curriculum may be organized as a cohort-based program and shall include learning experiences that balance research, theory, and practice. The core curriculum for each DNP program shall provide professional preparation in advanced nursing practice, including but not be limited to theory, application and evaluation of ~~and research findings methods and evaluation~~, curriculum development and evaluation, professional practice, management and leadership, and essential curricular concepts for advanced nursing at the doctoral level.

(2) The pattern of study for the post-bachelor's degree in nursing to the Doctor of Nursing Practice degree program shall include at least 27 semester units in courses organized primarily for doctoral students, and the remaining units required for the degree shall be in courses organized for specialty advanced nursing coursework as identified by national nursing specialty certification agencies. No more than 12 semester doctoral project units shall be allowed toward the degree program requirements.

(23) The pattern of study for the post-master's Doctor of Nursing Practice degree program shall be composed of at least 36 semester units ~~(54 quarter units)~~ earned in graduate standing. At least 27 semester units ~~(40.5 quarter units)~~ required for the

degree shall be in courses organized primarily for doctoral students, and the remaining units required for the degree shall be in courses organized primarily for doctoral students or courses organized primarily for master's and doctoral students. (34) At least ~~24~~80 percent of required Doctor of Nursing Practice semester units (~~36 quarter units~~) shall be completed in residence at the campus awarding the degree or campuses jointly awarding the degree. The appropriate campus authority may authorize the substitution of credit earned by alternate means for part of this residence requirement. The campus may establish a policy allowing the transfer of relevant coursework and credits completed as a matriculated student in another graduate program, on the condition that the other program is appropriately accredited.

(45) A doctoral qualifying examination or assessment shall be required.

(56) The pattern of study shall include completion of a doctoral project.

(A) The doctoral project shall be the written product of a systematic, rigorous, research-evidence-based endeavor focused on a significant advanced-nursing practice issue. The doctoral project is expected to contribute to an improvement in professional practices, ~~or policy, or patient outcomes~~. It shall evidence originality, critical and independent thinking, appropriate form and organization, and a adequate rationale.

(B) The doctoral project shall reflect a command of the ~~research~~scholarly literature and shall demonstrate the student's mastery of evidence-based practice at the doctoral level.

(C) The written component of the doctoral project shall be organized in an appropriate form and shall identify the ~~research~~problem statement and ~~question(s)~~purpose, state the major theoretical perspectives, explain the significance of the undertaking, relate it to the relevant scholarly and professional literature, identify the methods of gathering and analyzing the data, and offer a conclusion or recommendation.

(D) No more than 12 semester units (~~18 quarter units~~) shall be allowed for the doctoral project.

(E) An oral ~~defense~~presentation of the doctoral project shall be required.

NOTE: Authority cited: Sections 66600, 89030, 89035, 89280, and 89281, ~~89283 and 89284~~, Education Code. Reference: Sections: 66600, 89280 and 89281, ~~89283 and 89284~~, Education Code.

Title 5, California Code of Regulations
Division 5 – Board of Trustees of the California State Universities
Chapter 1 – California State University
Subchapter 2 – Educational Programs
Article 7 – Graduate Degrees

§ 40514. The Doctor of Nursing Practice Degree: Requirements.

(a) To be eligible for the Doctor of Nursing Practice degree, the candidate shall have completed a program of study that includes a qualifying assessment and a doctoral project consistent with the specifications in subdivision (ed) of Section 40513 and that is approved by the appropriate campus authority. A grade point average of 3.0 (grade of B) or better shall have been earned in courses taken to satisfy the requirements for the degree, except that a course in which no letter grade is assigned shall not be used in computing the grade point average.

(b) Advancement to Candidacy. For advancement to candidacy for the Doctor of Nursing Practice degree, the student shall have achieved classified graduate standing and met such particular requirements as the Chancellor and the appropriate campus authority may prescribe. The requirements shall include a qualifying assessment.

(c) The student shall have completed all requirements for the degree within five years of matriculation into the doctoral program. The appropriate campus authority may extend by up to two years the time for completion of the requirements under the following circumstances;

- (1) the student is in good standing,
- (2) the extension is warranted by compelling individual circumstances, and
- (3) the student demonstrates current knowledge of research and practice in advanced nursing practice, as required by the campus.

NOTE: Authority cited: Sections 66600, 89030, 89035, 89280, and 89281, ~~89283 and 89284~~, Education Code. Reference Sections: 66600, 89030, 89280, and 89281, ~~89283 and 89284~~, Education Code.

Title 5, California Code of Regulations
Division 5 – Board of Trustees of the California State Universities
Chapter 1 – California State University
Subchapter 3 – Admission Requirements
Article 8 – Admission of Post-Baccalaureate and Graduate Students

§ 41021. Admission to Doctor of Nursing Practice Programs.

An applicant may be admitted with classified graduate standing to a program leading to a Doctor of Nursing Practice degree established pursuant to Section 40513 if the applicant satisfies the requirements of each of the following numbered subdivisions:

- (1) The applicant holds an acceptable bachelor's degree in nursing or master's degree in nursing earned at an institution accredited by a regional accrediting association and a national professional accrediting association, as applicable; or

the applicant has completed equivalent academic preparation as determined by the appropriate campus authority.

(2) The applicant has attained a cumulative grade point average of at least 3.0 in an acceptable bachelor's degree in nursing or master's degree in nursing program as determined by the appropriate campus authority.

(3) The applicant maintains active licensure to practice as a registered nurse in the state in which practicum experiences will be completed.

(4) The applicant meets all requirements for credentialing or certification eligibility as appropriate to the nursing specialty area.

(5) The applicant has demonstrated sufficient preparation and experience pertinent to ~~advanced~~ nursing practice to be successful in doctoral education.

(6) The applicant has met any additional requirements established by the chancellor and any additional requirements prescribed by the appropriate campus authority.

NOTE: Authority cited: Sections 66600, 89030, 89035, 89280, and 89281, ~~89283, and 89284~~, Education Code. Reference: Sections 66600, 89030, 89280, and 89281, ~~89283, and 89284~~, Education Code.

Committee on Campus Planning, Buildings and Grounds

Categories and Criteria for the Five-Year Facilities Renewal and Capital Improvement Plan 2019-2020 through 2023-2024 (RCPBG 05-18-06)

RESOLVED, by the Board of Trustees of the California State University, that:

1. The Categories and Criteria for the Five-Year Facilities Renewal and Capital Improvement Plan 2019-2020 through 2023-2024 in Attachment A of Agenda Item 3 of the May 15-16, 2018 meeting of the Committee on Campus Planning, Buildings and Grounds be approved; and
2. The chancellor is directed to use these categories and criteria to prepare the 2019-2020 Capital Outlay Program and Five-Year Facilities Renewal and Capital Improvement Plan for 2019-2020 through 2023-2024.

California State University, Los Angeles—Student Housing East (RCPBG 05-18-07)

RESOLVED, by the Board of Trustees of the California State University, that:

1. The May 2017 Final EIR and the March 2018 Addendum prepared for the Student Housing East project have been prepared in accordance with the requirements of the California Environmental Quality Act.

2. The California State University, Los Angeles Student Housing East project is consistent with the Campus Master Plan approved in May 2017.
3. The project will benefit the California State University.
4. The 2017-2018 Capital Outlay Program is amended to include \$202,472,000 for preliminary plans, working drawings, construction, and equipment for the California State University, Los Angeles Student Housing East project.
5. The schematic plans for the California State University, Los Angeles Student Housing East project are approved at a project cost of \$202,472,000 at CCCI 6255.
6. The chancellor is authorized under the Delegation of Authority granted by the Board of Trustees to file a Notice of Determination for the project.

**California State University, Dominguez Hills Innovation and Instruction Building
(RCPBG 05-18-08)**

RESOLVED, by the Board of Trustees of the California State University, that:

1. The California State University, Dominguez Hills Innovation and Instruction Building is consistent with the Campus Master Plan approved in May 2010.
2. The project will benefit the California State University.
3. The schematic plans for the California State University, Dominguez Hills Innovation and Instruction Building project are approved at a project cost of \$83,530,000 at CCCI 6840.

**California State University, East Bay CORE Building (Library Replacement Seismic)
(RCPBG 05-18-09)**

RESOLVED, by the Board of Trustees of the California State University, that:

1. The Board of Trustees finds that the 2009 Master Plan Final EIR, which was recertified by the Board of Trustees in January 2018, has been prepared in accordance with the requirements of the California Environmental Quality Act.
2. The project is consistent with the previously certified Master Plan Final EIR.
3. With implementation of the mitigation measures set forth in the master plan previously approved by the trustees, the proposed project will not have a significant adverse effect upon the environment beyond those described in the Master Plan Final EIR, and the project will benefit the CSU.

4. The California State University, East Bay Campus Master Plan Revision dated May 2018 is approved.
5. The schematic plans for the California State University, East Bay CORE Building (Library Replacement Seismic) are approved at a project cost of \$100,470,000 at CCCI 6840.
6. The chancellor or his designee is requested under the Delegation of Authority granted by the Board of Trustees to file the Notice of Determination for the project.

**San Diego State University Master Plan Revision
(RCPBG 05-18-10)**

RESOLVED, by the Board of Trustees of the California State University, that:

1. The 2018 Draft and Final Additional Analysis (2018 AA) has been prepared to address the items identified in the peremptory Writ of Mandate issued on November 30, 2015 by the San Diego Superior Court (Writ), directing the Board of Trustees to take certain actions in response to the decisions rendered by the California Supreme Court and Court of Appeal.
2. The 2007 FEIR, as modified by the 2018 AA, addresses the specific issues identified by the court, and was circulated for public review and comment and includes responses to all written comments submitted on the Draft AA pursuant to the requirements of the California Environmental Quality Act (CEQA), the State CEQA Guidelines, and CSU CEQA procedures.
3. This resolution is adopted pursuant to the requirements of Section 21081 of the Public Resources Code and Section 15091 of the State CEQA Guidelines, which require that the Board of Trustees make findings prior to approval of any project along with a statement of fact supporting each finding.
4. The Board of Trustees has reviewed and considered the additional information prepared for Agenda Item 7 of the May 15-16, 2018 meeting of the Committee on Campus Planning, Buildings and Grounds regarding the re-certification of the 2007 FEIR, as modified by the 2018 Draft AA, which addresses the specific issues identified by the court through the identification of significant impacts and related mitigation measures, which are hereby incorporated by reference.
5. The Board of Trustees has reconsidered its November 2007 project approvals in light of the analysis set forth in the 2007 FEIR as modified by the 2018 AA, and all other information and analysis specified in the record for this Project. The Board of Trustees hereby adopts findings approving the SDSU 2007 Campus Master Plan, as modified, including the revised CEQA Findings of Fact and Statement of Overriding Consideration as expressly set forth herein and in order to comply with the Writ.

6. The Board of Trustees adopts the revised Findings of Fact and related mitigation measures identified in the Mitigation Monitoring and Reporting Program for Agenda Item 7 of the May 15-16, 2018 meeting of the Board of Trustees' Committee on Campus Planning, Buildings and Grounds that identifies specific impacts of the proposed Project and related mitigation measures, which are hereby incorporated by reference.
7. The Board of Trustees adopts the revised Findings of Fact that include specific Overriding Considerations that the benefits of the Project outweigh certain remaining unavoidable significant impacts to aesthetics and visual quality, air quality, and traffic and circulation as disclosed in the 2007 FEIR as modified by the 2018 Draft AA.
8. The Board of Trustees concludes that the estimated cost to fund and implement the Project's off-site future traffic mitigation is \$7,450,000. This figure is based upon certain traffic improvements identified by and within the jurisdictions of the City of San Diego and the City of La Mesa in order to improve traffic conditions near campus, and includes escalation to estimated construction dates. If all Project improvements are built as proposed to meet the SDSU enrollment mitigation triggers with the eventual ceiling of 35,000 FTES, the traffic mitigation improvements will be implemented over a period of 17 years. This off-site traffic mitigation is dependent, in part, on the City of San Diego's approval of the removal of on-street parking at three road segments and road re-striping at a fourth; absent city approval, the impacts at these three locations would remain significant and unavoidable. Additionally, the identified mitigation will not fully mitigate the Project's cumulatively significant and unavoidable traffic impacts to one intersection and three roadway segments identified in the 2018 DAA, as there are no current plans, programs, or funding in place to augment the CSU's fair share of these improvements; or physical constraints exist that make the necessary improvements infeasible; to the extent available, feasible mitigation is identified that would partially mitigate these impacts. Therefore, the Board of Trustees adopts Findings of Facts that include specific Overriding Considerations that the benefits of the Project outweigh the remaining significant and unavoidable traffic impacts.
9. Consistent with the Writ, the Board of Trustees approves the use of an estimated \$7,450,000 for funding and implementation of near term and horizon year off site improvements. The funds are expected from future state capital or operating budget funding, the CSU, self-support entities, and/or other entities.
10. Prior to recertification of the 2007 FEIR as modified by the 2018 AA, the Board of Trustees has reviewed and considered the 2007 FEIR as modified by the 2018 AA and finds that it reflects the independent judgment of the Board of Trustees. The Board of Trustees hereby concurs with and certifies the 2007 FEIR as modified by the 2018 AA prepared for the proposed Project as

complete and adequate and in conformance with CEQA, the State CEQA Guidelines, and the requirements imposed by the Writ.

For the purposes of CEQA and the State CEQA Guidelines, the record of the proceedings for the Project includes the following:

- a. The approval of the 2007 SDSU Master Plan;
 - b. The 2007 FEIR, including all comments received and responses to these comments;
 - c. All proceedings before the Board of Trustees relating to the Project, including testimony and documentary evidence introduced at such proceedings;
 - d. All records of court proceedings, including, but not limited to the Peremptory Writ of Mandate issued on November 30, 2015;
 - e. The 2018 AA, which modifies the 2007 FEIR traffic and transportation analysis, including all comments received in response to the 2018 Draft AA and the responses to these comments; and
 - f. All attachments, documents incorporated, and references made in the documents as specified in items (a) through (e) above.
11. The above information is on file with the California State University, Office of the Chancellor, Capital Planning, Design and Construction, 401 Golden Shore, Long Beach, California 90802-4210, and at San Diego State University, Facilities Planning, Design and Construction, 5500 Campanile Drive, San Diego, CA 92182.
 12. The Board of Trustees hereby directs that the 2007 FEIR as modified by the 2018 AA be forwarded to the San Diego County Superior Court for its consideration in accordance with the Writ, and that the 2007 FEIR as modified by the 2018 AA be considered in any further actions on the Project.
 13. The Project will benefit the California State University.
 14. The SDSU 2007 Campus Master Plan Revision, as analyzed in the 2007 FEIR and 2018 AA is hereby approved, effective May 16, 2018.
 15. The chancellor or his designee is requested under the Delegation of Authority granted by the Board of Trustees to file the Notice of Determination for the Project.

Committee of the Whole

Conferral of the Title of Student Trustee Emeritus—Jorge Reyes Salinas (RCOW 05-18-02)

RESOLVED, by the Board of Trustees of the California State University, that this board confers the title of Student Trustee Emeritus on Jorge Reyes Salinas, with all the rights and privileges thereto.

Conferral of Commendation—President Sally Roush (RCOW 05-18-03)

RESOLVED, by the Board of Trustees of the California State University, that this board commends President Sally Roush for her dedication and leadership on behalf of the students, faculty, staff, administrators, alumni and friends of San Diego State University and the California State University.

Conferral of the Title of President Emeritus—Willie Hagan (RCOW 05-18-04)

RESOLVED, by the Board of Trustees of the California State University, that this board confers the title of President Emeritus on President Willie Hagan, with all the rights and privileges thereto.

Conferral of the Title of President Emeritus—Horace Mitchell (RCOW 05-18-05)

RESOLVED, by the Board of Trustees of the California State University, that this board confers the title of President Emeritus on President Horace Mitchell, with all the rights and privileges thereto.

Committee on Committees

Election of the Chair and Vice Chair of the Board of Trustees for 2018-2019 (RCOC 05-18-01)

RESOLVED, by the Board of Trustees of The California State University, on recommendation by the Committee on Committees, that Adam Day be elected chair for 2018-2019 to take effect immediately following the conclusion of the May 15-16, 2018 board meeting.

RESOLVED, by the Board of Trustees of The California State University, on recommendation by the Committee on Committees, that Lillian Kimbell be elected vice chair for 2018-2019 to take effect immediately following the conclusion of the May 15-16, 2018 board meeting

**Approval of Board of Trustees' Standing Committee Assignments for 2018-2019
(RCOC 05-18-02)**

RESOLVED, By the Board of Trustees of The California State University, on recommendation by the Committee on Committees that the following appointments be made to the Standing Committees for 2018-2019 to take effect immediately following the conclusion of the May 15-16, 2018 board meeting.

AUDIT

Douglas Faigin, Chair
Hugo N. Morales, Vice Chair
Jack McGrory
Lateefah Simon

**CAMPUS, PLANNING,
BUILDINGS AND GROUNDS**

Rebecca D. Eisen, Chair
Romey Sabalius, Vice Chair
Jane W. Carney
Wenda Fong
John Nilon
Christopher Steinhauser
Peter J. Taylor

COLLECTIVE BARGAINING

Lateefah Simon, Chair
John Nilon, Vice Chair
Silas H. Abrego
Emily Hinton
Thelma Meléndez de Santa Ana
J. Lawrence Norton
Peter J. Taylor

EDUCATIONAL POLICY

Peter J. Taylor, Chair
Jane W. Carney, Vice Chair
Rebecca D. Eisen
Debra S. Farar
Wenda Fong
Emily Hinton
Lillian Kimbell
Thelma Meléndez de Santa Ana
John Nilon
J. Lawrence Norton
Romey Sabalius
Christopher Steinhauser

FINANCE

John Nilon, Chair
Peter J. Taylor, Vice Chair
Jane W. Carney
Douglas Faigin
Emily Hinton
Jack McGrory
Hugo N. Morales
Lateefah Simon
Christopher Steinhauser

GOVERNMENTAL RELATIONS

J. Lawrence Norton, Chair
Emily Hinton, Vice Chair
Silas H. Abrego
Douglas Faigin
Debra S. Farar
Jean Picker Firstenberg
Wenda Fong
Lillian Kimbell
Jack McGrory
Thelma Meléndez de Santa Ana
Romey Sabalius

**INSTITUTIONAL
ADVANCEMENT**

Jean Picker Firstenberg, Chair
Rebecca D. Eisen, Vice Chair
Debra S. Farar
Wenda Fong
Jack McGrory
Hugo N. Morales
J. Lawrence Norton
Romey Sabalius

ORGANIZATION AND RULES

Thelma Meléndez de Santa Ana, Chair

Lillian Kimbell, Vice Chair

Silas H. Abrego

Jane W. Carney

Jean Picker Firstenberg

Lateefah Simon

Christopher Steinhauser

UNIVERSITY AND FACULTY**PERSONNEL**

Hugo N. Morales, Chair

Silas H. Abrego, Vice Chair

Rebecca D. Eisen

Douglas Faigin

Debra S. Farar

Jean Picker Firstenberg

Lillian Kimbell

BOARD OF TRUSTEES

Approval of Appointment of Special Committee of Chairs

Presentation By

Adam Day
Chairman, Board of Trustees

Summary

Following the approval of the Standing Committee Assignments at the May 2018 Board of Trustees meeting, Chairman Day determined it would be beneficial for all of the new committee chairs to meet to discuss expectations and the agenda setting process. Under the authority provided in Section IV(3) of the Rules Governing the Board of Trustees, Chairman Day appointed a special committee consisting of the chairs of the nine standing committees of the Board of Trustees. Under the authority of Section III(2) of the Rules Governing the Board of Trustees, Chairman Day then convened the Special Committee of Chairs for a teleconference meeting on June 27, 2018, after giving proper public notice.

Because the Special Committee of Chairs was appointed by the Chairman in the interim between regular Board meetings, the Board rules require that the Board of Trustees at its next regular meeting must confirm the appointment and charge of the special committee. This agenda item seeks the Board's confirmation of the appointment of the Special Committee of Chairs.

The video archive of the special teleconference meeting is available at
<https://www2.calstate.edu/csu-system/board-of-trustees/past-meetings/2018/Pages/june-29.aspx>

The following resolution is recommended for approval:

RESOLVED, by the Board of Trustees of the California State University, that this Board confirms the appointment of the Special Committee of Chairs.